

# CA FINAL AFM

## MERGERS & ACQUISITIONS

### INTRODUCTION:-

~~IND AS → 103~~

~~Business Combination~~

~~Not Applicable~~

ARIHANT CA

IP1

IP2  
Action

### Valuation:-

Acq → Acquiring Co.  
Tgt → Target Co.

1) Swap Ratio :- | Share Exchange Ratio :-

2:1

2)  $E/S_{A+B}$  |  $M/S_{A+B}$  |  $PV/S_{A+B}$  /  
 $P/E_{A+B}$  |  $MVA_{A+B}$  |  $NAV_{A+B}$

3) Gain/Loss of Merger

4) Maximum E/R & Minimum E/R  
↓ ↓  
Acq. Co. Target Co.

5) Maximum MPS & Minimum MPS

6) True Cost & Benefit of Merger

7) Internal Reconstruction

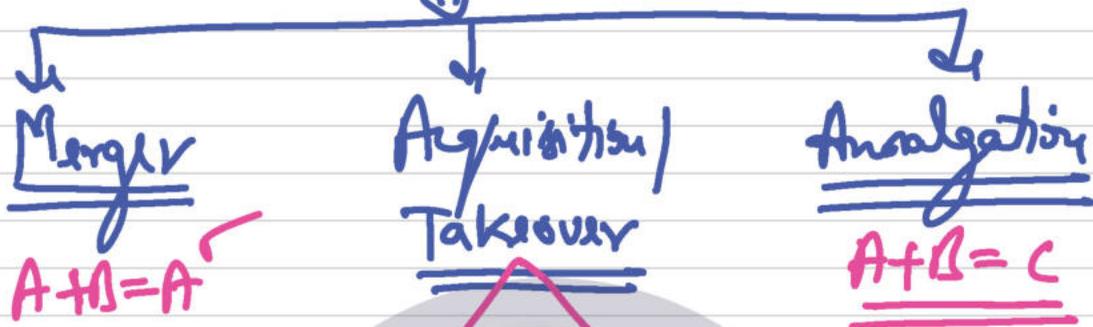
8) De-merger

9) CoA/PC → NPV Decision

10) Banking MHA



# MFA



Hostile      Friendly

Acquisition

Active

2% or more

Who can influence the decision of the management.

Passive

less than 2%

Who cannot influence the decision of the management.

ARIHANT CA

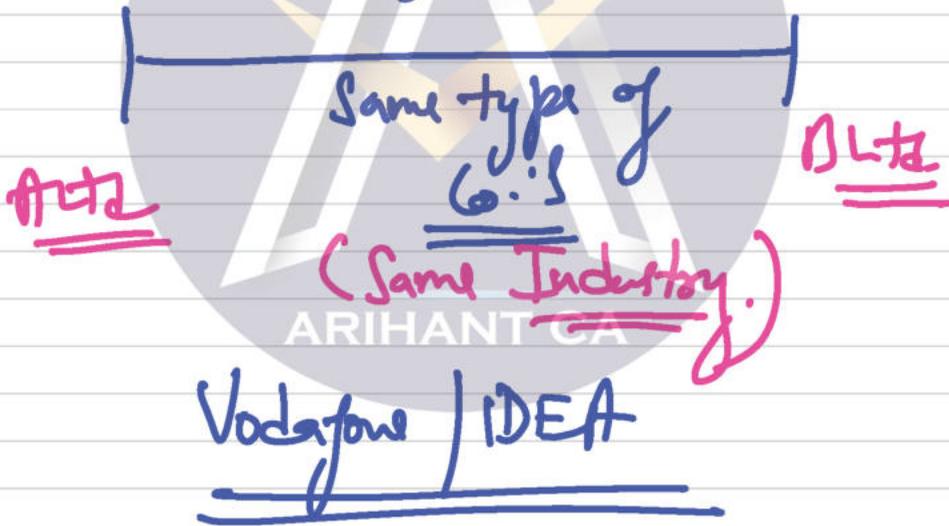
Investment  
in  
Associates  
(20% - 50%)

Qualification  
More than  
(50%)

↓ Held to Maturity  
↓ Available for Sale  
↓ Held for Trading

⇒ Types of Merger:-

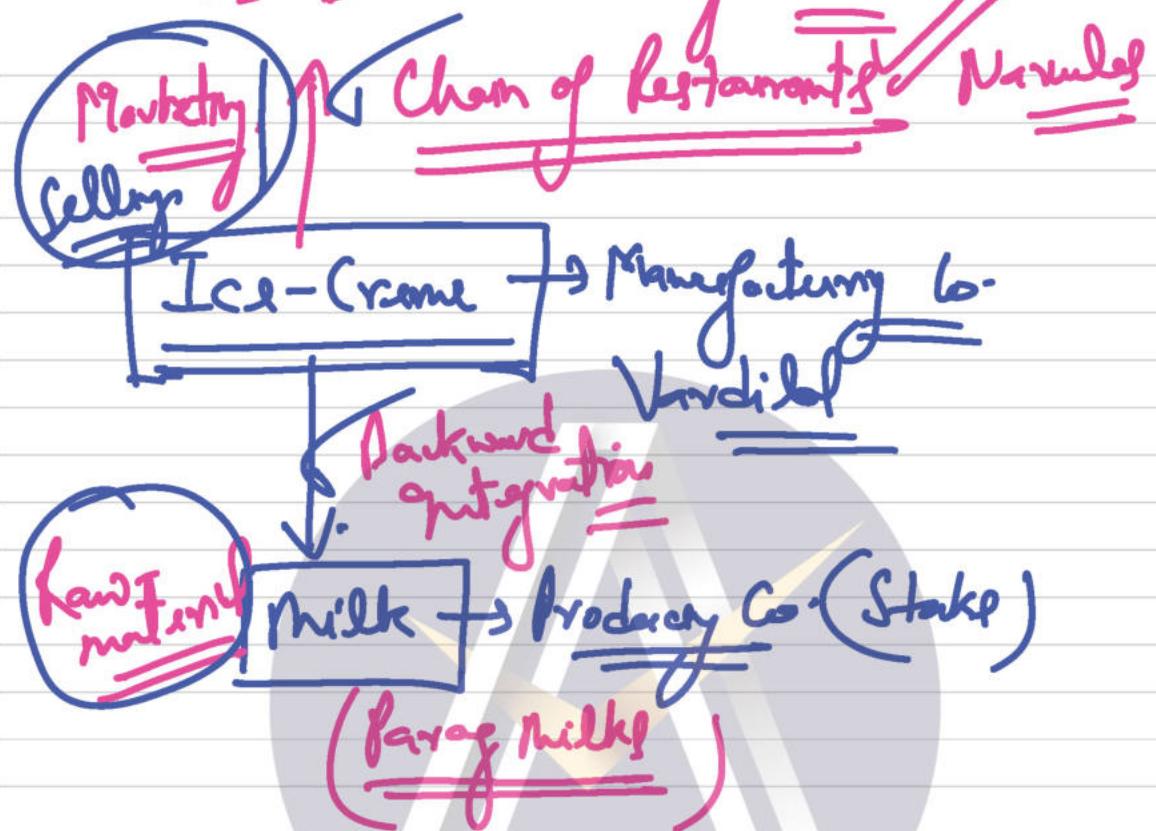
1) Horizontal Merger:-



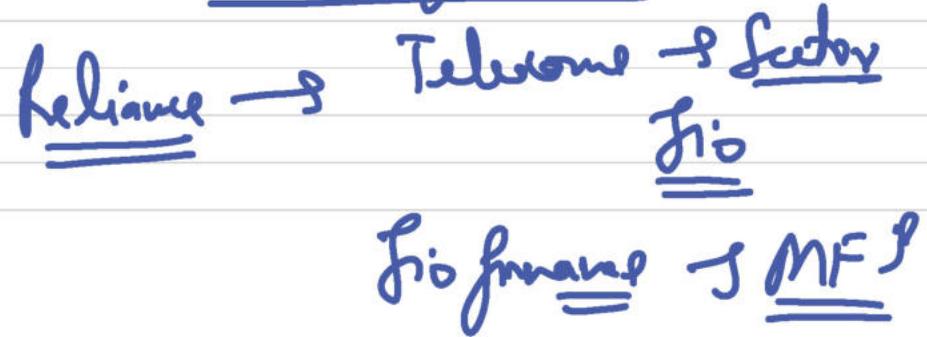
2) Vertical Merger:-

⇒ Forward Integration

⇒ Backward Integration



3) Conglomerate :-  
Diversification



## 4) Reverse Merger:-

Small Co.  $\xrightarrow{\text{Acq.}}$  Large Co.

HDFC Bank  $\longrightarrow$  HDFC

## Benefits of Merger:-

### 1) Power of MKT. Share:-

IDEA + Vodafone

$$\textcircled{10\%} + 20\% = \textcircled{30\%}$$

Perfect Competition ✓

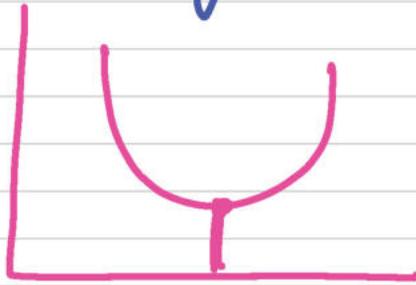


Monopolistic Competition ✓



Monopoly. ✓

## 2) Economies of Scale :-



(i) Operative

(a) Advertisement Cost

(b) Managerial Salaries

(c) Efficiency Improvement

(d) Tax Benefits

(e) Diversification Benefits

(ii) Financing

(a) Rating ↑

(b) ROI ↓.

(c) Easily Availability of funds.

L) Swap Ratio:- | Share-Exchange Ratio:-  
(S/R) | (E/R)

Meaning:- (S/R)  
No. of equity shares

Share to Share  
Basis

Share to  
Cash Basis

No. of eq. share issued by Acq. Co.  
to the Target Co. for each share held  
by the target Co.

$$S/R = \rightarrow \underline{1:2} \quad \text{or} \quad \underline{0.50:1}$$

For 2 shares held by the target Co.,  
1 share of Acq. Co. is issued.

## Basis of Calculation:-

$$S/R = \frac{\text{Avg.}}{\text{Target}} \quad \text{or} \quad \frac{\text{Target}}{\text{Achieving}}$$

1) Positive Parameters:-

Higher the Better

$$S/R = \frac{\text{Target} \checkmark}{\text{Achieving} \checkmark} \Rightarrow \frac{\text{MPS } \uparrow}{\text{MPS } \downarrow}$$

Notes:

Practically:-

⇒ S/R → ELS

⇒ S/R → MPS

⇒ S/R → BPS

x weights

x weights

x weights

⇒ S/R → N/A *x wazgh*  
⇒ S/R → P/E *x wazgh*

S/R ✓✓



⇒ Some Basic Concepts:-

Actz → Acq. Co.

DLtz → Target Co

1) Total No. of eq. Shares after Merge:

(NA+B)

Example:

Actz

DLtz

No. of Eq. Share 1,00,000

50,000

$$S/R = \frac{0.50}{1}$$

No. of eq. Shares A+B = ?

$$\Rightarrow < 1,00,000 + 50,000 \times .50$$

$$\Rightarrow \underline{\underline{1,25,000 \text{ shares}}}$$

$$N_{A+\Delta} \Rightarrow N_A + N_D \times S/R$$

2) ~~EPS<sub>A+\Delta</sub>  $\Rightarrow$  EPS after merger:-~~

$$\Rightarrow \text{EPS}_{\text{Actd.}} \Rightarrow \frac{\text{EFE}}{\text{No. of eq. shares}}$$

Ex



$$S/R = \underline{\underline{0.50:1}}$$

EPS

5/shr

4/share

$$EPS_{A+B} \Rightarrow \cancel{5+4} =$$

$$EPS_{A+B} \Rightarrow \frac{E_A + E_B + S_C}{N_A + N_B \times R}$$

or

$$EPS_{A+B} = \frac{\text{Total Earnings A+B} + (S_C)}{\text{Total No. of eq. shares A+B}}$$

$$\Rightarrow \frac{5,00,000 + 2,00,000 + 0}{1,00,000 + 50,000 \times .5}$$

$$EPS_{A+B} \Rightarrow \underline{\underline{5.6/share}}$$

### 3) Equivalent EIS :-

$$\frac{E/L}{\pm}$$

Eg

✓  
EIS after merge

Acte  
✓  
 $5-6/8h$

Acte  
 $5-6 \times .5$   
 $= 2.8/8h$

EIS before merge  $5/8h$

$4/8h$

$L \Rightarrow$   $0.60/8h$

$Wor = 2/8h$

Equivalent EIS  $\Rightarrow$   $EIS_A + R \times EIS_B$

### 4) MPS after merger :- $(MPS_A + B)$



If P/E Ratio after merger is given

If P/E Ratio after merger is not given.

$$\text{MPS} \Rightarrow \text{EPS} \times \text{P/E Ratio}$$

(P/E valuation)

Case I: If P/E Ratio after merger is given:-

P/E valuation

$$\text{MPS}_{A+B} = \text{EPS}_{A+B} \times \text{P/E Ratio}_{A+B}$$

Case II: If P/E Ratio after merger is not given:-

↓↓

## Total MKT. Value Approach

$$\text{MPS}_{A+B} \Rightarrow \frac{\text{Total MKT. Value}_{A+B}}{\text{Total No. of Shares}_{A+B}}$$

OR

$$\text{MPS}_{A+B} \Rightarrow \frac{MV_A + MV_B + SG}{N_A + N_B \times ER}$$

5) Equivalent MPS of Target co. in the Merged Entity:-

$$\begin{aligned} \text{Eq MPS}_{A+B} &= 10/\text{share} \times P/E_{A+B} = 10 \\ \text{MPS}_{A+B} &= \underline{\underline{100/\text{share}}} \end{aligned}$$

Q/L Based on P/E: - Atz <sup>SR = .50</sup> Btz

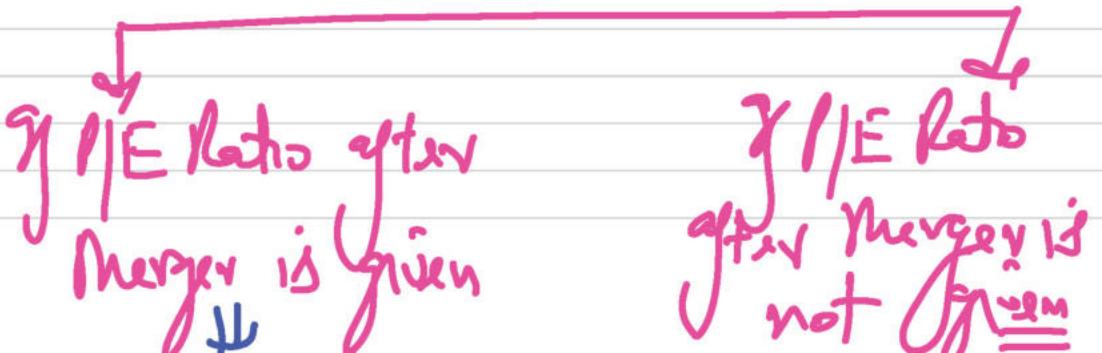
MPS After Merge      100      100 x .50 = 50

MPS Before Merge      85      35

$\epsilon = 15/85$        $\epsilon = 15/85$

$$\text{Equivalent MPS} = \text{MPS}_A + D \times \epsilon R$$

6) Mkt. Value after Merge:



P/E Valuation  
↓

$$MPS_{A+B} = EPS_{A+B} \times P/E_{A+B}$$

MV Approach  
↓

$$MV_{A+B} = \text{No. of Shares}_{A+B} \times MPS_{A+B}$$

$$MV_{A+B} = \text{No. of Shares}_{A+B} \times MPS_{A+B}$$

$$MPS_{A+B} = \frac{MV_{A+B}}{N_A + N_B \times SF}$$

MV Approach

Concept: Cal. of G/L of Merger:-

Acte.

DLT

EPS/MPS/MV  
after merger

xxx

Equivalent  
xxx

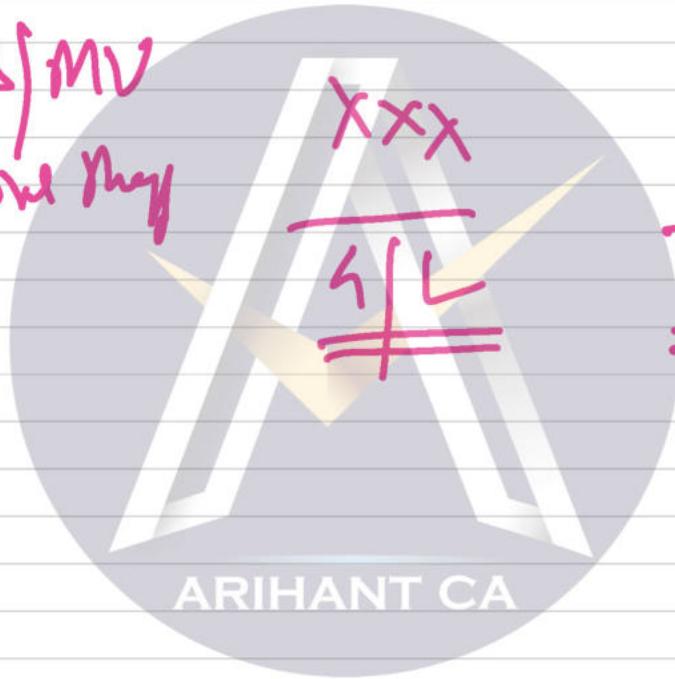
EPS/MPS/MV  
before they

xxx

xxx

4/L

4/L



Q.1A

(a) No. of eq. shares issued by A Ltd to  
D Ltd :-

$$S/R = 0.50 : 1$$

$$1,80,000 \times 0.50$$
$$\Rightarrow 90,000 \text{ shares}$$

$$\boxed{N_S \times E/R}$$

(b)

$$\underline{\underline{E/S_A + D = ?}}$$

$$\Rightarrow \frac{E_A + E_D + S_H}{N_A + N_S \times E/R}$$

$$\Rightarrow \frac{18,00,000 + 3,60,000 + 0}{6,00,000 + 1,80,000 \times 0.50}$$

$$EPS_{A+B} \Rightarrow ₹ 3.130 / \text{share}$$

$$\textcircled{c} \text{ Equivalent EPS} \Rightarrow \underline{\underline{EPS_{A+B} \times \frac{1}{R}}}$$

$$\Rightarrow 3.13 \times .50$$

$$\Rightarrow 1.565 / \text{share}$$

$$\textcircled{d} \text{ MPS}_{A+B} \Rightarrow EPS_{A+B} \times \frac{1}{E_{A+B}}$$

PE Valuation

$$\Rightarrow 3.13 \times 10$$

$$\Rightarrow ₹ 31.30 / \text{share}$$

$$\textcircled{e} \underline{\underline{MVA_{A+B} = ?}}$$

$$= N_{A+B} \times \text{MPS}_{A+B}$$

$$\Rightarrow [6,00,000 + 90,000] \times 31.30$$



Q 113

W.No.1

S/R based on MPS:-

$$\Rightarrow \frac{\text{MPS of Target}}{\text{MPS of Avg.}}$$

$$\Rightarrow \frac{15}{12} \Rightarrow \underline{\underline{1.25}}$$

W.No.2

Cal. of E/S before merger:-

	<u>DLtd</u>	<u>CLtd</u>
No of Shares	5,00,000	1,00,000
MPS	12	15
$\text{PE} = \frac{\text{MPS}}{\text{E/S}}$	17	10

$$EPS \Rightarrow \frac{MPS}{P/E} \quad \checkmark \quad \frac{0.706/\text{share}}{\cancel{\quad}} \quad \frac{1.5/\text{share}}{\underline{\quad}}$$

$$\text{Total Earnings} \quad \underline{\underline{3,52,000}} \quad \underline{\underline{1,50,000}}$$

$$EPS \text{ After merger} \Rightarrow \frac{3,52,000 + 1,50,000 + \dots}{5,00,000 + 1,00,000 \times 1.5}$$

$$\underline{\underline{EPS_{A+C}}} \Rightarrow \frac{0.805/\text{share}}{\underline{\quad}}$$

So, the EPS of A Ltd. will increase from 0.706 to ₹ 0.805/share as a result of merger.

## Q.2A

W.No:1

A Ltd.

B Ltd.

EAT

2000 Lakh

400 Lakh

No of Shares

200 Lakh

100 Lakh

EPS

10/Share

4/Share

P/E Ratio

10 times

5 times

MPS

100/Share

20/Share

(a) S/R based on CMP:-

$$\Rightarrow \frac{\text{MPS of B Ltd.}}{\text{MPS of A Ltd.}} = \frac{20}{100}$$

$$= \underline{\underline{0.20 \text{ or } 20\%}}$$

$$\textcircled{b} \text{EPS}_{A+B} \Rightarrow \frac{2000 \text{ l} + 400 \text{ l} + 0}{200 \text{ l} + 100 \text{ l} \times 2}$$

$$\Rightarrow 10.91 / \underline{\underline{\text{Share}}}$$

$$\textcircled{c} \text{MPS}_{A+B} \Rightarrow \text{EPS}_{A+B} \times P / E_{A+B}$$

$$\Rightarrow 10.91 \times 10$$

$$= 109.10 / \underline{\underline{\text{Share}}}$$

$$\textcircled{d} \text{MVA}_{A+B} \Rightarrow N_{A+B} \times \text{MPS}_{A+B}$$

$$\Rightarrow [200 \text{ l} + 100 \times 2 \text{ l}] \times 109.10$$

$$\Rightarrow \underline{\underline{72400 \text{ l}}}$$

# ② Rule of Continuity

4/L Band on MKT. Value! -

MV after Merge

$$\begin{aligned} & \underline{\Delta L} \\ & 200 \\ & \times 109.10 \\ & \Rightarrow \text{₹ } 21820 \text{ l.} \end{aligned}$$

$$\begin{aligned} & \underline{\Delta L} \\ & 100 \text{ l} \times 2 \\ & \Rightarrow 200 \\ & \times 109.10 \\ & \Rightarrow 21820 \text{ l} \end{aligned}$$

MV before Merge

$$\begin{aligned} & 200 \\ & \times 100 \\ & \Rightarrow 20,000 \text{ l} \end{aligned}$$

$$\begin{aligned} & 100 \\ & \times 200 \\ & \Rightarrow 20,000 \text{ l.} \end{aligned}$$

$$\underline{\underline{4 = 1820 \text{ l}}}$$

$$\underline{\underline{4 = 182 \text{ l.}}}$$

## Q.2B

<u>W.No.</u>	<u>X Co</u>	<u>Y Co</u>
No. of Shares	3,00,000	2,00,000
M/S	30	20
EPS	4	2.25
Total Earnings	12,00,000	4,50,000

Ans:

S/R based on EPS: -

$$\Rightarrow \frac{\text{EPS of Y Co.}}{\text{EPS of X Co.}} = \frac{2.25}{4}$$
$$\Rightarrow \underline{\underline{0.5625 : 1}}$$

(a) EPS after merger:

$$\Rightarrow 12,00,000 + 4,50,000 + 0$$

$$\frac{3,00,000 + 2,00,000 \times .5325}{11250}$$

$$\Rightarrow 4/\text{Share}$$

(b) Cal. of G/L (Based on EPS):-

	<u>X 60.</u>	<u>X 60.</u>
EPS after Mergev	4/Share	$4 \times .5325 = 2.25/\text{sh}$

EPS before Mergev	4/Share	2.25/sh
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G/L	<u>0</u>	<u>0</u>
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Ans:2  $S/R = \underline{\underline{0.50\%}}$

$$\text{EPS after Merger} \Rightarrow \frac{12,00,000 + 4,00,000 + 0}{3,00,000 + 2,00,000 \times 1.5}$$

$$\Rightarrow \underline{\underline{\text{₹ } 4.125/\text{Share}}}$$

(ii) G/L (Based on EPS) :-

	<u>X Co.</u>	<u>Y Co.</u>
EPS after Merger	4.125	$4.125 \times 1.5$ $\Rightarrow 2.0625$
EPS before Merger	4	2.25

$$\underline{\underline{G = 0.125}} \quad \underline{\underline{Loss = 0.1875}}$$

Q.2C

(i) Cal. of S/R (Based on MFS)

$$\begin{aligned} \text{S/R} &\Rightarrow \frac{\text{MFS of Krishna Ltd.}}{\text{MFS of Rama Ltd.}} \\ &= \frac{25}{35} = \underline{\underline{10\%}} \end{aligned}$$

(i) EPS after merger:

$$\begin{aligned} &\Rightarrow \frac{10,00,000 + 7,00,000 + 0}{4,00,000 + 2,00,000 \times 1} \end{aligned}$$

EPS after merger  $\Rightarrow$  2.83/Share

(ii) Change in EPS :- 4/2 (Based on EPS)

	<u>CA/Rama</u>	<u>KB/Krishna</u>
EPS after merger	2.83	$2.83 \times 1 = 2.83$
EPS before merger	2.50	3.50
	<u>Increase = 0.33</u>	<u>Decrease = 0.67</u>

(iii) Mkt. Value of Merged Entity :-  
(P/E ratio remain same)

$$\begin{aligned}
 MV_{R+K} &\rightarrow N_{R+K} \times MP_{R+K} \\
 &\rightarrow [4,00,000 + 2,00,000 \times 1] \times \frac{EPS_{R+K}}{P_{R+K}} \\
 &\rightarrow [6,00,000] \times [2.83 \times 14]
 \end{aligned}$$

$$MVR_{\text{TK}} \Rightarrow \underline{\underline{237,72,000}}$$

$$(39.62)$$

(iv) G/L  $\rightarrow$  Band on MV:-

	<u>Rama</u>	<u>Krishna</u>
<u>MV after Merge</u>	$4,00,000$ $\times 39.62$ $\Rightarrow 1,58,48,000$	$2,00,000$ $\times 39.62$ $79,24,000$

<u>MV before Merge</u>	$4,00,000$ $\times 35$ $\Rightarrow 1,40,00,000$	$2,00,000$ $\times 35$ $\Rightarrow 70,00,000$
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$$G = \underline{\underline{18,48,000}} \quad G \Rightarrow \underline{\underline{92,40,000}}$$



# Concepts Purchase Price Premium - (PPP)

Target Co

$$M/S = \frac{100}{\text{Share}}$$

Acq. Co

₹120/Share  
offer Price

$$\text{Premium} \Rightarrow 120 - 100 = \underline{\underline{₹20}}$$

% Premium:-  $\frac{\text{Change}}{\text{Base}} \times 100$

$$\Rightarrow \frac{120 - 100}{100} \times 100 = \underline{\underline{20\%}}$$

Impact

S/R (Based on MPS)

$$S/R =$$

$$\frac{\text{MPS of Target Co}}{\text{MPS of Acq. Co.}}$$

offer Price

## Q.2D

ABC

XYZ

W.No.1

EAT	9,00,000	2,40,000
No. of Shares	1,50,000	60,000
EPS	6/Share	4/Share
P/E	14 times	10 times
MPS	84/Share	40/Share

$$\begin{aligned} \text{offer Price} &\Rightarrow 40 + 25\% \\ &\Rightarrow 50/\text{Share} \end{aligned}$$

(i) Cal. of S/R! - (Based on MPS)

$$S/R = \frac{\text{offer price}}{\text{mkt of ABC Ltd}}$$

$$\Rightarrow \frac{50}{84} \approx \underline{\underline{0.60 \text{ : } 1}}$$

(ii) No. of eq. shares to be issued by ABC to XYZ Ltd. :-

$$= 60,000 \times 0.60 \Rightarrow \underline{\underline{36,000 \text{ shares}}}$$

(iii) EPS after merger :-

$$\Rightarrow \frac{9,00,000 + 2,40,000 + 0}{1,50,000 + 60,000 \times 0.60}$$

$$\Rightarrow \underline{\underline{6.13 / \text{share}}}$$

# Impact: 4/L (Based on EPS) :-

	<u>ABC Ltd.</u>	<u>XYZ Ltd.</u>
EPS after merger	6.13	$6.13 \times 60$ $\Rightarrow 3.68$
EPS before merger	6	4
	<u><math>\Delta = .13</math></u>	<u><math>\Delta = 0.32</math></u>

Thus, with the proposed merger, the EPS for SH's of ABC Ltd. will increase & EPS of XYZ Ltd. SH's will be decreased.

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(iv) MPS after Merger:-

$$= EPS_{ABC}/X12 \times P/E_{ABC/Y12}$$

$$\Rightarrow 6.13 \times 14 \Rightarrow \underline{\underline{₹ 85.82/Share}}$$

(v) If P/E = 12 times

$$\text{MPS after Merger} = 6.13 \times 12 \Rightarrow \underline{\underline{₹ 73.56/Share}}$$

G/L (Based on MPS):-

	<u>ABC Ltd</u>	<u>XYZ Ltd</u>
MPS After Merger	73.56	$73.56 \times 60$ ₹ 44.14
MPS before Merger	84	40

$$\text{Loss} = 10.44$$

$$\text{Gain} = 4.14$$

With the merger, there is a decrease in the NPV for SH's of ABC Ltd. & gain for SH's of XYZ Ltd.



## Q.2F (Jan 2018)

SR = 2:2

(i) No. of equity shares to be issued by A Ltd.:-

$$= 1,80,000 \times \frac{2}{3} = 1,20,000 \text{ shares}$$

(ii) EPS after eqy.:-

$$\Rightarrow \frac{21,00,000 + 4,50,000 + 6,00,000 + 1,20,000}{\dots}$$

$$\text{EPS} \Rightarrow \text{₹ } 3.54 / \text{share}$$

(iii) Equivalent EPS of SLT:-

$$= 2.54 \times \frac{2}{3} \Rightarrow 2.36 / \text{Share}$$

4/2 for EPS.

$$\text{EPS after merger} = 2.36$$

$$\text{EPS before merger} = 2.50$$

$$\text{Loss} = 0.14 \checkmark$$

(iv) MPS after merger:-

$$\text{EPS}_{A+S} \times P/E_{A+S}$$

$$\Rightarrow 3.54 \times 10 \Rightarrow \underline{\underline{\text{₹ } 35.40 / \text{Share}}}$$

(v) MKT. Value of the Merged firm.

$$\Rightarrow \left[ \frac{6,00,000 + 1,20,000}{\text{Share}} \right] \times 35.40$$

(a)

⇒ ₹ 254,88,000

(vi) Equivalent EPS of SLT = ₹ 2.36/Share

MPS before merger = 17.50/Share

After merger Announcement =  $17.50 \times 1.10$

10% Increase in Price = 19.25/Share

Return ⇒  $\frac{2.36}{19.25} \times 100 = 12.26\%$

As Mr. 'X' is having another opp. to earn 14% of sup. return on SLT, share will be 12.26% only, it is advisable to off load in the Mkt.

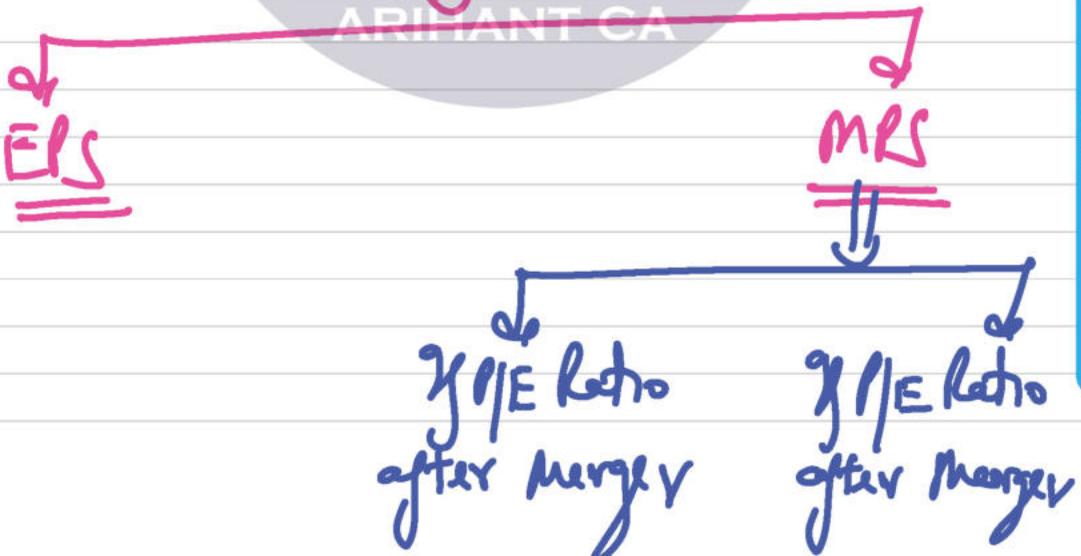
# MERGER & ACQUISITION

Concept: Maximum E/R & Minimum E/R



BEP Break-even point

Basis of Cal.



is given

is not given

P/E Val

MV Approach

1) Based on EPS:-

Acte  $\rightarrow$  Avg. Co.  
DEP  $\rightarrow$  Target Co.

(a) Max. EIR :- (Avg. Co.)  
 $\downarrow$  DEP  $\rightarrow$  Avg. Co.

EPS before merger = EPS after merger

$$\text{EPS}_{\text{Acte}} = \text{EPS}_{A+B} \quad (10)$$

(11)

$$= \frac{\Sigma A + \Sigma B + SC}{NA + NB}$$

$$= \text{EIR} \quad ?$$

DEI = ?

Solve for ERI

(b) Minimum EIR :- Target w.

DEI = ? Target w.

EPS before Merger = Equivalent EPS after Merger

or

$$EPS_{old} = EPS_A + B \times EIR$$

$$\Rightarrow \frac{EA + EA + S_4}{NA + N_1 \times EIR} \times EIR$$

$$NA + N_1 \times EIR$$

DEI = Target w.

Solve for EIR

### Q.3A

(i)

	<u>ALTA</u>	<u>BLTA</u>
EAT	50,000	125000
÷ No. of eq. shares	2,50,000	1,25,000
EPS	2/Share	1/Share
MPS	20/Share	10/Share
<u>P/E Ratio</u>	10 times	<u>10 times</u>

(ii)

if ALTA. P/E Ratio = 6.4 times

$$\text{MPS ALTA} = \text{EPS} \times \text{P/E Ratio}$$

$$= L \times 6.4$$

$$\Rightarrow \underline{\underline{6.4/\text{Share}}}$$

S/R (Based on MPS):-

$$= \frac{\text{MPS of Acta.}}{\text{MPS of Acta.}} \Rightarrow \frac{6.4}{20}$$

$$\Rightarrow \underline{\underline{0.32 : 1}}$$

EPS after merger:-

$$\Rightarrow \frac{5,00,000 + 125,000 + 0}{2,50,000 + 125,000 \times 0.32}$$
$$\Rightarrow \underline{\underline{2.155/\text{Share}}}$$

(ii) Acta  $\rightarrow$  Maximum E/R  $\rightarrow$  Ag. : Co  
(Basis of Cal. is EPS)

EPS before merger = EPS after merger

$$EPS_{A+B} = EPS_{A+B}$$

$$2 = \frac{E_A + E_B + S_4}{N_A + N_B \times EPS}$$

$$2 \Rightarrow \frac{5,00,000 + 1,25,000 + 0}{2,50,000 + 1,25,000 \times EPS}$$

$$5,00,000 + 2,50,000 \times EPS = 6,25,000$$

$$EPS = \frac{1,25,000}{2,50,000}$$

$$\Rightarrow \underline{\underline{0.50:1}}$$

$$\text{Max. EPS} = \underline{\underline{0.50:1}} \checkmark$$

## Q.3B

	<u>MCo</u>	<u>NCo.</u>
EAT	80,00,000	24,00,000
No. of eq. share	16,00,000	4,00,000
EPS	5/share	6/share
MPS	200/share	160/share

(a) Cal. of S/R:- (Based on MPS)

$$\Rightarrow \frac{\text{MPS of NCo.}}{\text{MPS of MCo.}} = \frac{160}{200} = 0.8001$$

EPS after merger:

$$\Rightarrow \frac{80,00,000 + 24,00,000 + 0}{16,00,000 + 4,00,000 \times 0.80}$$

$$\Rightarrow 5.417 / \underline{\underline{\text{Share}}}$$

(b) Minimum E/R  $\rightarrow$  Targeto.  
NG.  
 (Based on E/S)

E/S before Merger = Equivalent E/S after merger

$$6 = \frac{E_M + N \times E/R}{N_M + N_N \times E/R}$$

$$6 = \frac{E_M + E_N + S_4}{N_M + N_N \times E/R} \times \text{E/R}$$

Share =!

$$6 = \frac{80,00,000 + 24,00,000 + 0}{16,00,000 + 4,00,000 \times E/R} \times E/R$$

$$96,00,000 + 24,00,000 \text{ ₹} = 104,00,000 \text{ ₹}$$

$$\text{₹} = \frac{96,00,000}{80,00,000}$$

Minimum ₹  $\Rightarrow$  1:2:1 ✓✓



Q. 3D (adj)

(a) W.No. S/R = 0.70 : 1

EPS after Merger:-

$$\Rightarrow \frac{(10,00,000 \times 40) + (4,00,000 \times 28) + 0}{10,00,000 + 4,00,000 \times 0.70}$$

$$\Rightarrow \underline{40/\text{Share}}$$

Impact:- Cal. of G/L (Based on EPS):-

	<u>X17</u>	<u>Ans</u>
EPS after Merger	40	$40 \times 0.70$ $\Rightarrow 28$
EPS before Merger	40	28

4/L

NIL

NIL

(b) Since, P/E Adj. is given, Basis of Cal. is MPS:-

$$\begin{aligned} \text{MPS after merger} &\Rightarrow \text{EPS}_{XYZ/ABC} \times \text{P/E}_{XYZ/ABC} \\ &\Rightarrow \frac{(102 \times 40) + (42 \times 25) + 0}{102 + 42} \times \frac{250}{40} \end{aligned}$$

$$\text{MPS after merger} \Rightarrow \text{₹ } 228.57 / \text{share}$$

Cal. of 4/L for ABC Ltd. (Based on MPS)

$$\text{MPS after merger} \Rightarrow 228.57 \times 1$$

$$\text{MPS before merger} \Rightarrow 160$$

Gain  $\underline{\underline{\underline{₹ 68.57/\text{Share}}}}$

(c) Cal. of G/L for XYZ Ltd.:

MPS after Merge = 228.57

MPS before Merge = 250.00

Loss  $\underline{\underline{\underline{₹ 21.43/\text{Share}}}}$

(d) Max. E/R  $\rightarrow$  Acq. Co  $\rightarrow$  XYZ Ltd.

Based on MPS)

MPS before merge = MPS after merge

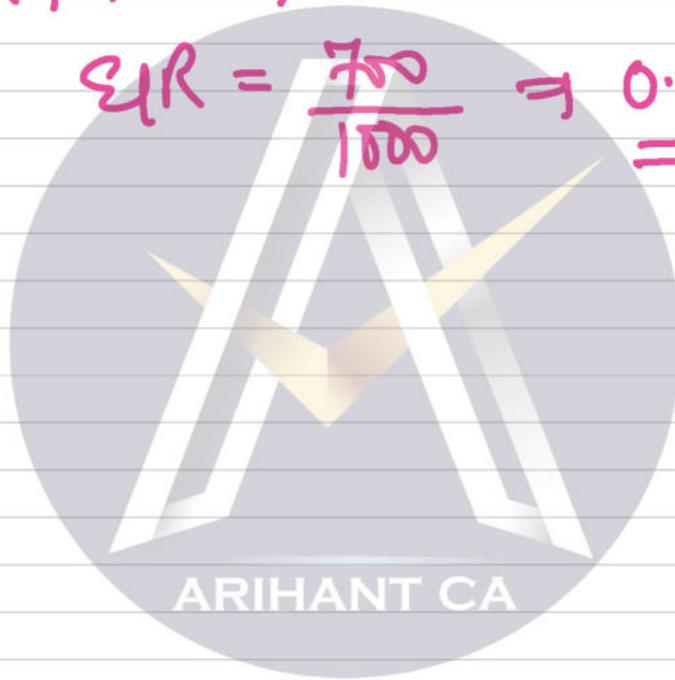
$$MPS_{XYZ} = MPS_{XYZ, Acq}$$

$$\Rightarrow EPS_{XYZ, Acq} \times P/E_{Acq}$$

$$250 = \frac{(102 \times 40) + (42 \times 28) + 0}{102 + 42 \times \text{ER}} \times \frac{250}{40}$$

$$2500 + 1002 \text{ ER} = 3200$$

$$\text{ER} = \frac{700}{1002} = \underline{\underline{0.7081}}$$



## Q.3E

(a) Max. E/R  $\rightarrow$  Acq. Co.  $\rightarrow$  Contd  
(Based on M/S)

$$\boxed{\text{M/S before merger} = \text{M/S after merger}}$$

$$\text{M/S}_{\text{contd}} = \text{M/S}_{\text{C+D}}$$

$$38.40 = \text{EPS}_{\text{C+D}} \times P/E_{\text{C+D}}$$

$$38.40 \Rightarrow \frac{96 + 30 + 0}{20 + 14 \times \text{E/R}} \times 7$$

$$768 + 537.6 \text{ E/R} \Rightarrow 882$$

$$\text{E/R} = \frac{114}{537.6} \Rightarrow \boxed{0.2121\%}$$

⑥ Minimum E/R → Targeted → Debt.  
 (Based on MPS)

MPS before Merge = Equivalent MPS after Merge

$$MPS_{Debt} = MPS_{C+D} \times E/R$$

$$15 = 15/13 \times 11/E_{C+D} \times E/R$$

$$15 \Rightarrow \frac{E_C + E_D + S_4}{N_C + N_D} \times 9 \times E/R$$

$$15 \Rightarrow \frac{96 + 30 + 0}{20 + 14} \times 9 \times E/R$$

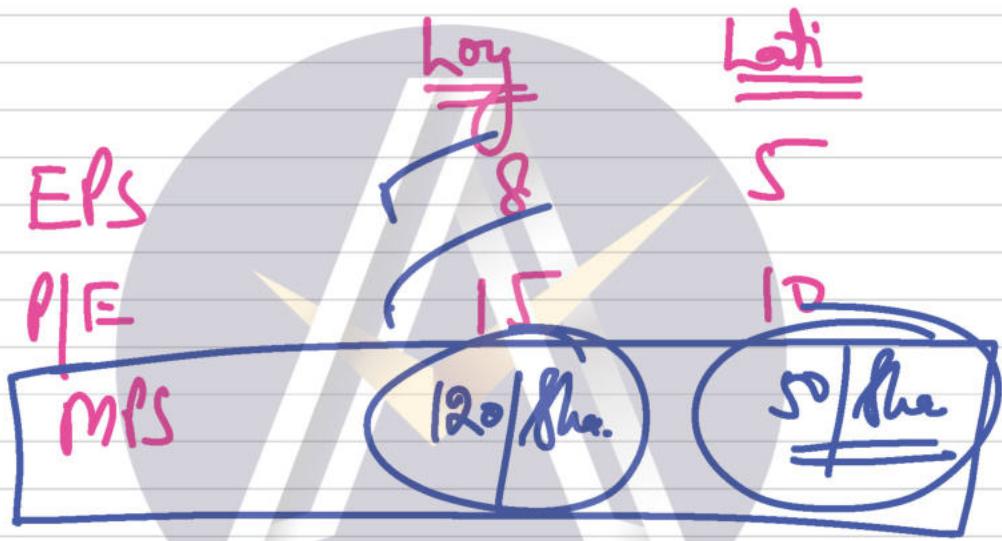
$$300 + 210 E/R \Rightarrow 1134 E/R$$

$$E/R \Rightarrow 0.325 \quad \checkmark$$

Q.3C

(i) Pre-Merger MPS:-

$MPS = EPS \times P/E \text{ Ratio}$



(ii) (a) Max. EPS (Based on EPS)

Arg. w. → horizontal line

EPS before merger = EPS after merger

$$\Sigma S_{\text{Loy}} = \Sigma S_{\text{Loy}} + \text{Lati}$$

$$\delta \Rightarrow \frac{(152 \times 8) + (162 \times 5) + 0}{152 + 162 \times \text{ER}}$$

$$\underline{\underline{\text{ER} \Rightarrow ?}}$$

$$1202 + 1282 \text{ ER} = 2002$$

$$\text{ER} \Rightarrow \frac{802}{1282} \Rightarrow \underline{\underline{0.6250\%}}$$

$$\underline{\underline{\text{Max. ER}}} \Rightarrow \underline{\underline{10\%16}} \quad \text{OR} \quad \underline{\underline{5\%8}}$$

(b) Max. ER :- (Based on MPS)

MPS before merge = MPS after merge

$$120 \Rightarrow \frac{MV_{Loy} + MV_{Lati} + SC}{N_{Loy} + N_{Lati} \times \text{YR}}$$

$$120 \Rightarrow \frac{(15l \times 120) + (16l \times 5) + 0}{15l + 16l \times \text{YR}}$$

$$1800l + 1920l \text{ YR} = 2600l$$

$$\text{YR} = \frac{800l}{1920l}$$

$$\text{Max. YR} \Rightarrow \underline{\underline{0.4167\%}}$$

Cross:

⇒ % of Holders → Attte → Merged

$\frac{2,00,000}{2,25,000}$

(%)

(2,00,000)

$\frac{2,00,000}{2,25,000}$

(%)

⇒ FT-MKT. Gp.

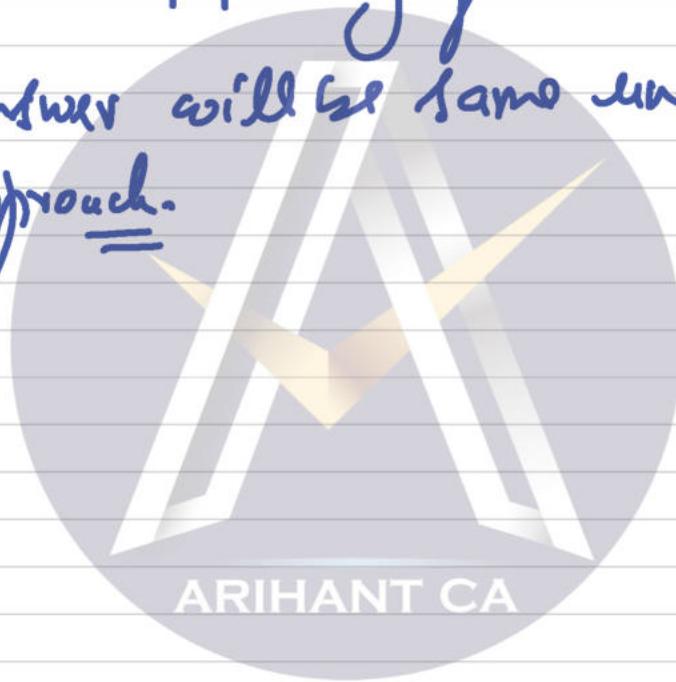
⇒ Total No. of Shares  
Promoter's Hold  
Strategic Hold  
Muzer Hold  
Cash.

x mbs

$$\text{M/S} \Rightarrow \frac{\text{Total MV}}{\text{Total No. of Shares}}$$

$$\text{M/S} = \frac{\text{FF MKT. Value}}{\text{FF No. of Shares}}$$

⊕ Answer will be same under both approaches.



# Q.4A v.v. Inf.

	<u>Acta</u>	<u>Neta</u>
ESC	200 l	100 l.

∴ AAR Value                      100                      10

No. of eq. shares	✓ 2 l	✓ 10 l.
-------------------	-------	---------

1/ Cal. of DVPS:-

	<u>Acta</u>	<u>Neta</u>
ESC	200 l	100 l.
RFS	800 l	500 l

Book Value                      1000 l                      600 l.

∴ No. of eq. shares                      ✓ 2 l                      ✓ 10 l

DVPS                      500/sha                      60/shares

## ② Cal. of MPS:-

Method 1:-

Actz

Butz.

FF-Mkt. Cap.

400 l

128 l

÷ FF No. of eq. shares

22 - 50%

102 - 60%

⇒ 2 l

= 4 l.

MPS

₹ 400 / share

₹ 32 / share

OR

Method 2

Total Mkt. Cap.

400

128

· 50

· 40

⇒ 800 l.

320 l.

÷ Total No. of eq. shares

22

102

MPS

400/Sha

32/Share

③ Cal. of EPS:-

Alt.

Alt.

$$P/E = \frac{MPS}{EPS}$$

10 times

4 times

MPS

400/Sha

32/Sha

$$EPS = \frac{MPS}{P/E \text{ Rat.}}$$

400  
10

32  
4

= 40/Share

8/Share

(a) Cal. of S/R:-

Target  
Ag.

$$1) \text{DPS} \Rightarrow \frac{60}{500} \Rightarrow 0.12 \times 25$$

$$2) \text{MPS} = \frac{32}{400} \Rightarrow 0.08 \times 25$$

$$3) \text{EPS} = \frac{8}{40} \Rightarrow 0.20 \times 25$$

$$\underline{\underline{S/R \Rightarrow 0.15:1}}$$

(b) (i) Cal. of DPS after merger: -

$$\underline{\underline{\text{DPS}_{A+B} = ?}}$$

ESK

$$\left[ 22 + 102 \times 0.15 \right] \times 100 \text{ (share value)}$$

350 lehs

RHS

1250 lacs

$$[800 + 500 - 50]$$

Book Value  $\otimes$

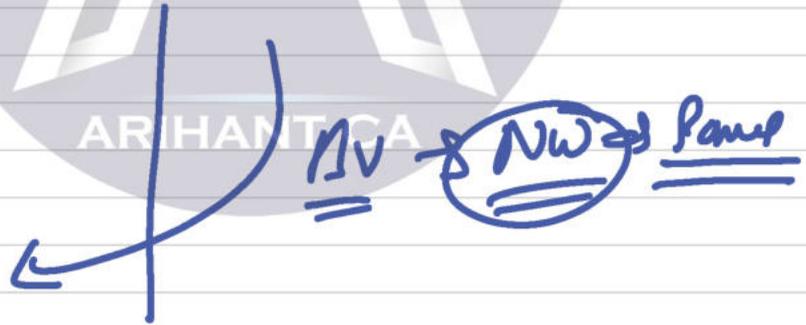
1600 lacs

$\div$  No. of eq. shares

3.5 lacs

$$(22 + 10 \times 1.5)$$

$$NV/A+B = 457.14/\text{share}$$



W.N

ESC

200

100

350 l.

RHS

800

500

800 + 500

- 50

= 1250

Hand  
Proved

1700l

600l

1600l (10)

(ii) EPS after merger:

$$\Rightarrow \frac{(22 \times 40) + (102 \times 8) + 0}{22 + 102 \times 0.15}$$

EPS after merger  $\Rightarrow$  ₹ 45.714/share

(iii) MPS after merger:-

$$= \text{EPS}_{A+B} \times 10 / E_{A+B}$$

$$\Rightarrow 45.714 \times 10$$

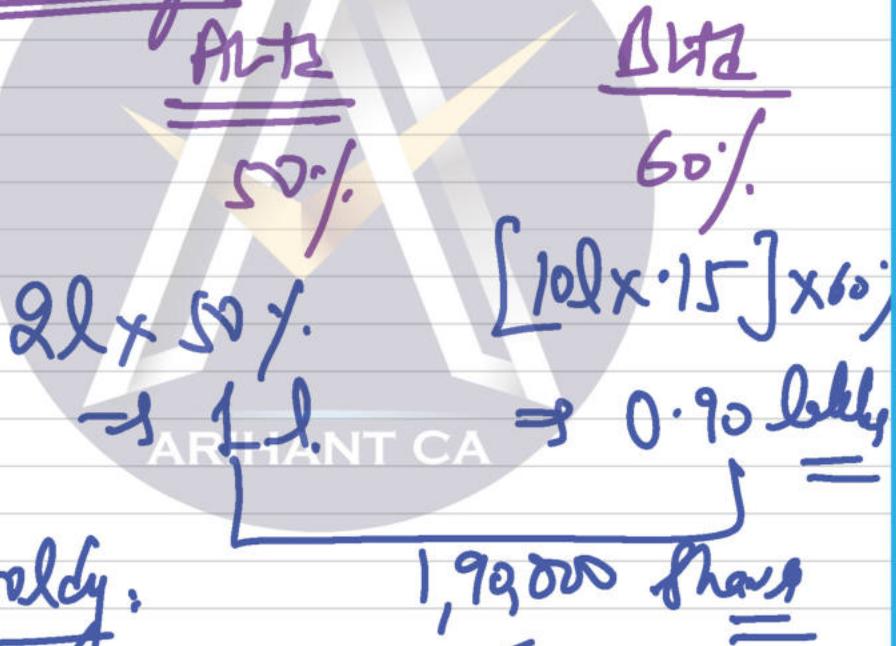
MPS <sub>A+B</sub>	$\Rightarrow$ 457.14/share
--------------------	----------------------------

(c) (i) Promoter's Revised Holding:-

Total No. of eq. shares after merger:-

$$\Rightarrow 22 + 102 \times .15 = 3.5 \text{ lakh shares}$$

Promoter's Holding



% of Holding:

$$\Rightarrow \frac{190000}{3,10,000} \times 100 \Rightarrow 61.29\%$$

(ii) FF Mkt Cap:-

[ Total No. of eq shares  
Promoter's Holding ] x Mkt after merger

$$\Rightarrow [3.5l - 1.90l] \times 457.14/\text{shu}$$

$$\Rightarrow \underline{\underline{731.424 \text{ lakhs}}}$$

(iii) Ans

$$\underline{\underline{\text{Bonus} = 10\%}}$$

$$3.5l + \frac{3.5l}{2} \Rightarrow \underline{\underline{5,25,000 \text{ shares}}}$$

Split

100

5/shu

20:1

Total No. of eq. shares after Bonus & Split:-

$$\Rightarrow 5,25,000 \times 20 = 105,00,000 \text{ shares}$$

(ii) EPS:- (after Bonus/Split)

$$\Rightarrow (22 \times 40) + [102 \times 8] + 0$$

105 lakh

$$\Rightarrow 1.524/\text{share}$$

(iii) DVPL:- (after Bonus & Split)

$$\text{ESC} [1052 \times 5] \quad 525 \text{ lakh}$$

RAF

1075 lakh

$$[1000 + 500 - 500] \\ = \underline{\underline{1000}} - \underline{\underline{1000}}$$

$$1250 - \left[ \frac{3.5}{2} \right] \times \frac{100}{\text{PAR Value}}$$

$$= 1250 - 175$$

Book Value

1600 ₹.

÷ No. of eq. sh

105 ₹

DVPS after bonus & split

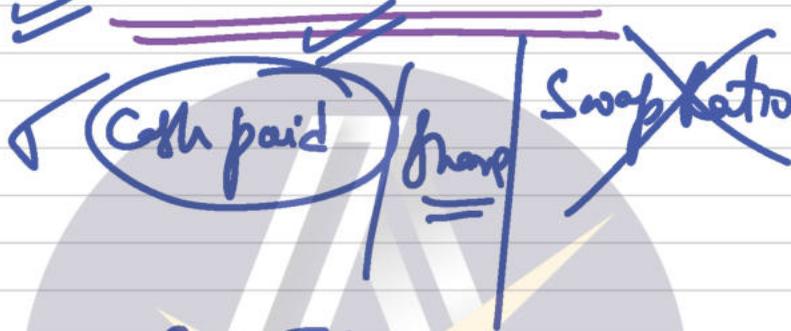
15.24/Share

# MERGER & ACQUISITION

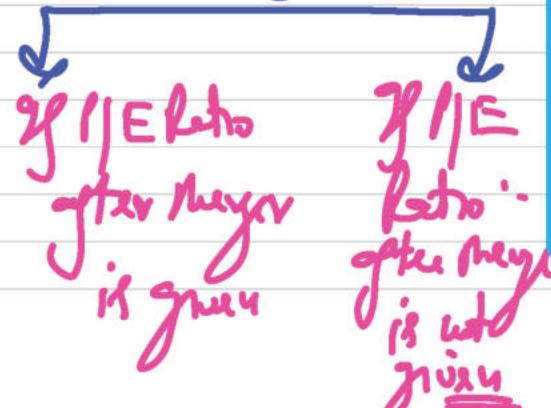
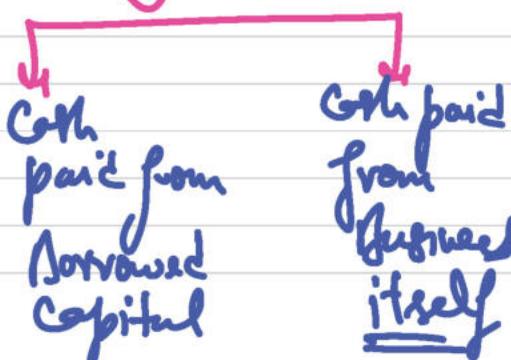
Concept:

Cash Take over:-

Share to Cash Basis

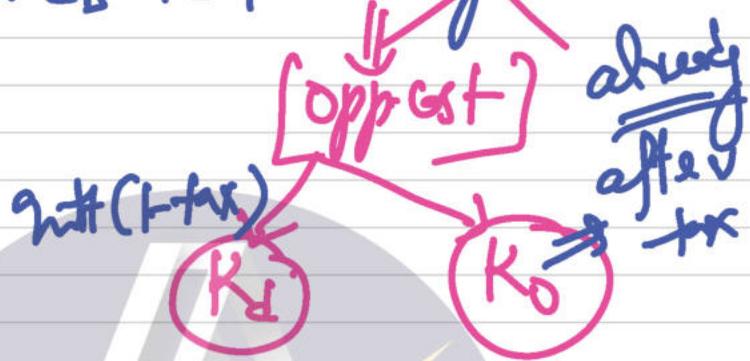


Cash Takeover



# 1) $\Sigma(S_{A+B})$ [Corp Takeover]

$$\Rightarrow \Sigma A + \Sigma B + SG - \text{Corp paid}$$



$$NA + NB \times R$$

$$\Sigma(S_{A+B}) = \Sigma A + \Sigma B + SG - \text{Corp paid} \times \text{with (1-tax)}$$

OR

Answer itself:-

$$\Sigma(S_{A+B}) = \Sigma A + \Sigma B + SG - \text{Corp paid} \times K_0$$

NA

2) MPS<sub>A+B</sub> = ? [Cash Takeover]

Case I: If P/E Ratio after merger is given:-

P/E Valuation

$$MPS_{A+B} = EPS_{A+B} \times P/E_{A+B}$$



Case II: If P/E Ratio after merger is not given:-

MV Approach

$$MPS_{A+B} \Rightarrow MVA + MV_y + \text{Stk} - \text{Cost paid} \text{ (10)}$$

$$\text{NA} + \text{MSXSR}$$



## Q. 5A Imp. (SM)

	<u>Acq. Co</u>	<u>Target Co</u>
PAI	80 lakhs	15.75 lakhs
EPS	4/share	10.50/share
No. of eq. share	20 lakhs	1.5 lakhs
MPS	42/share	85/share

(4) Max. E/R (Based on EPS):-

$$\text{EPS before merger} = \text{EPS after merger}$$

$$\text{EPS Acq.} = \text{EPS Acq.} + \text{Target}$$

$$4 \Rightarrow \frac{80l + 15.75l + 0}{20l + 1.5l \times \text{E/R}}$$

$$80l + 6000 \times ER = 95.75 \text{ lakh}$$

$$ER = \frac{15.75l}{60} \Rightarrow \underline{\underline{2.625 = 1}}$$

$$\boxed{\text{Max. ER} = 2.625 = 1}$$

(b) Ans. Maximum Cash paid per share:-

$$\boxed{\text{EPS before merger} = \text{EPS after merger}}$$

$$E_{\text{Avg.}} = E_{\text{Avg.}} + \text{Target}$$

$$4 \Rightarrow E_{\text{Avg.}} + E_{\text{Tar.}} + S_4 - \text{Int.}(1 - \text{tax})$$

$$4 = 80l + 15.75l + 0 - \left[ \overset{\text{N}_{\text{Avg.}}}{\cancel{1000} \times 15\%} \right] (1 - 52)$$

20 lakh

$$80 \text{ lakh} \Rightarrow 95.75 \text{ L} - .15n \times .48$$

$$n \Rightarrow ₹ 218.75 \text{ lakh}$$

$$\text{Cm paid/Share} \Rightarrow \frac{218.75 \text{ lakh}}{1.5 \text{ lakh}}$$

$$\text{Max. Cm paid/Share} \Rightarrow \underline{\underline{145.83/\text{Share}}}$$

Any Co. should offer ₹ 145.83/Share  
to maintain his EPS.

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Q.5B (2-3 times)

(a) W.No.1 Gl. of  $K_e = ?$

Gordon's :-

$$b_0 = \frac{D_1}{K_e - g_c}$$

$$g_0 = \frac{0.60}{K_e - 0.07}$$

$$K_e \Rightarrow 10\%$$

⊕  $K_e$  before & after remains same.

$$\text{Revised } b_0 \Rightarrow \frac{D_1}{K_e - g_c}$$

$$\Rightarrow \frac{.60}{.10 - .07} \Rightarrow \underline{\underline{20 \text{ / Share}}}$$

Increase in the Value of B Ltd:-

$$\Rightarrow [₹ 30 - ₹ 20] \times 5,00,000 \text{ shares}$$

$$\Rightarrow ₹ \underline{50,00,000} \iff \textcircled{5\%}$$

(in terms of MV)

(b) G/L (Based on MPS) :- [104]

$$\text{MPS}_{A+B} \Rightarrow \frac{\text{MVA} + \text{MV}_D + 54 \textcircled{20}}{\text{NA} + \text{ND} \times \frac{1}{R}}$$

$$\Rightarrow \frac{(102 \times 100) + (52 \times 20) + 50,00,000}{10,00,000 + 5,00,000 \times 0.25}$$

$$\text{MPS}_{A+B} \Rightarrow \frac{11500}{11.25} \Rightarrow \underline{\underline{102.22/\text{share}}}$$

4/L (Based on MPS) :-

	<u>After.</u>	<u>Before.</u>
MPS after merger	102.22	$102.22 \times .25$ $= 25.555$
MPS before merger	100	20
	<u><math>4 = \frac{2.22}{du}</math></u>	<u><math>4 = \frac{5.555}{du}</math></u>

(C) W/No.

	<u>After</u>	<u>Before</u>
EPS	8/du	2.50/du
MPS	100	20
P/E Ratio	<u>12.5 times</u>	<u>8 times</u>

$$MPS_{A+B} \Rightarrow EPS_{A+B} \times P/E_{A+B}$$

$$\Rightarrow \frac{\Sigma A + \Sigma D + S_4 - \text{Cash paid} \times K_0}{NA}$$

$$\Rightarrow 102 \times 8 + 52 \times 2.5 + 0 - \left( \frac{52 \times 22}{100} \right) \times 12.5$$


---

101,875

$$\Rightarrow \text{MPS}_{A+B} \Rightarrow 8.15 \times 12.5 \text{ time}$$

$$\Rightarrow 101.875 / \text{Share}$$

Cal. e/L (Band on MPS): -

	<u>Alt 2</u>	<u>Alt 2.</u>
MPS after merger	101.875	22 <sup>⊕</sup>
MPS before merger	100	20

$$i = 1.875 / \text{Year} \quad i = 2 / \text{Year}$$

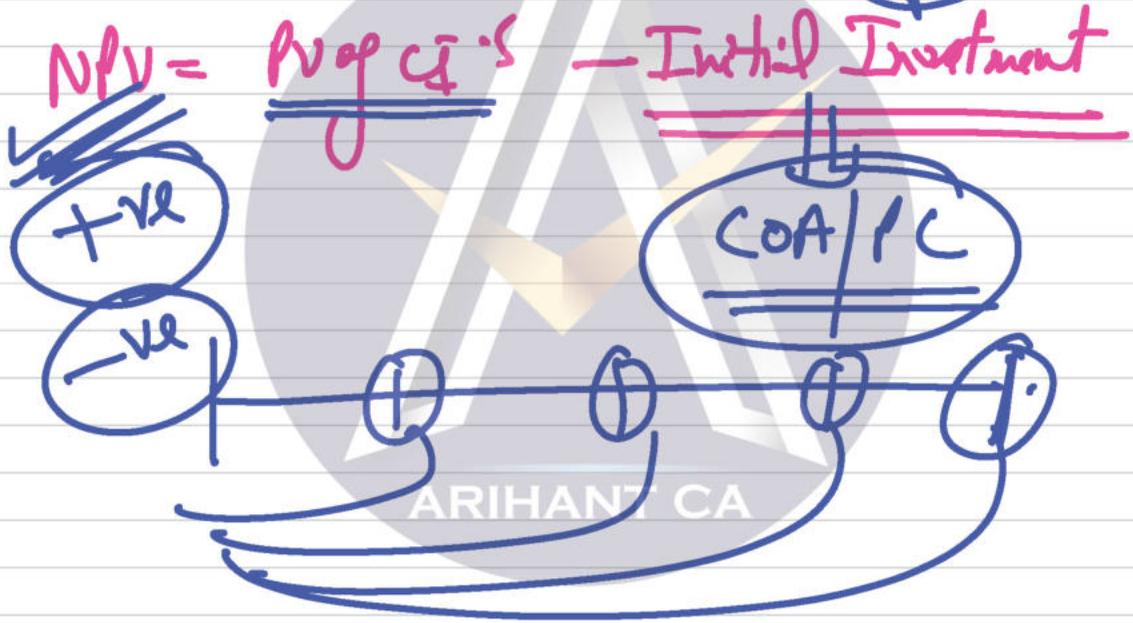


Concept: PC/COA :-

MFA → Capital Budgeting Decision

↓  
NPV Decision

Power

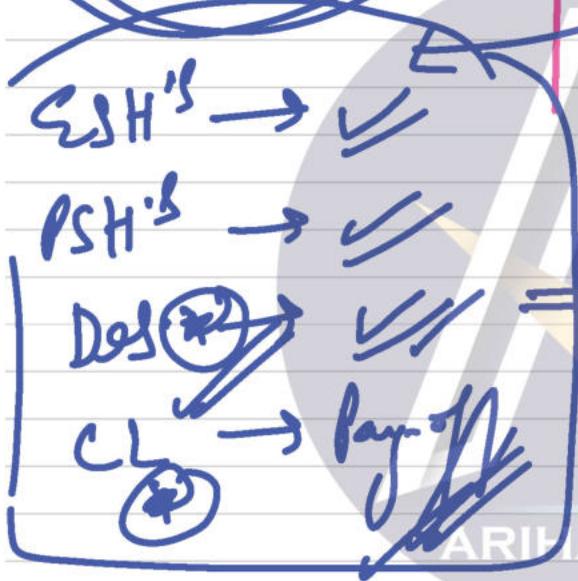
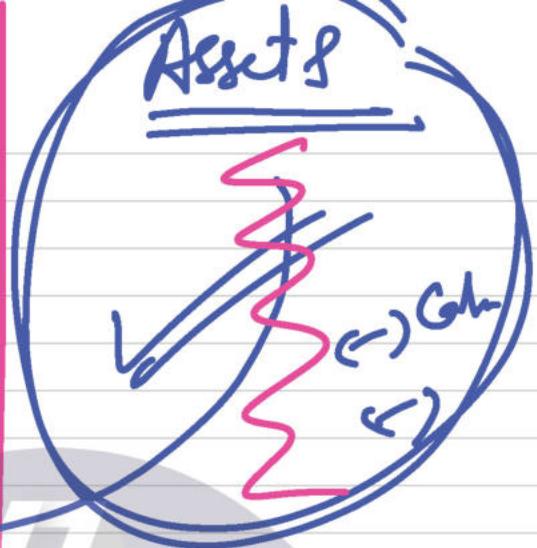


1) PC/COA :-

P/S

Liabilities

Assets



PC/COA  
 → GSH/GSH eg

→ Sale of Assets  
 not vldy. for  
 the purpose of  
 Business

PC/COA ✓

0.6A

1) Cal. of PC / CoA:-

⇒ MV of equity issued by  
Tigre to leopard Ltd. 5,25,000

$$\left[ \frac{70,000}{2} \right] \times 15$$

⇒ 13% Convertible Deb. issued  
by Tigre Ltd. to leopard  
Ltd. 3,00,000

⇒ External liabilities 5,00,000

---

13,25,000

less: Cash + Bank 50,000

less: Realization of Debts  
& Inventories 2,00,000

PC/COA

₹ 10,75,000

Cal. of NPV:-

NPV = PV of CI's - Initial Invt.

⇒ 5,00,000 [PVAF @ 16% for 6 years]

2,00,000 [PVF @ 16%, 6th year]

(-)

10,75,000

⇒ 5,00,000 [3.684] + 2,00,000 × .410

(-) 10,75,000

NPV ⇒ ₹ 8,49,000 ✓

The merger is financially viable since

NPV is positive, it is advisable to  
takeover leopard Ltd.



# Q.7 Imp.

(Flexible)

W.N. 1

Acte

Acte

EBIDT

400.86

115.71

less: Intt

58

30

Acte (10% x 580 l)

Acte (12.5% x 240 l)

EBT

342.86

85.71

less: Tax @ 30%

102.86

25.71

PAT

240.00

60.00

÷ No. of Shares

12 lacs

6 lacs

EPS

20/lac

10/lac

MPS

220

110

P/E Rat.

11 times

11 times

Acta. offer

(i) Net Consideration Payable:-

7x EBIT less: o/s Debt

$\Rightarrow 7 \times 115.71 \text{ lacs} \leftarrow 240 \text{ lacs}$

$\Rightarrow 569.97 \text{ lacs} //$

(ii) No. of equity shares to be issued by Acta:-

$\Rightarrow \frac{569.97}{220} \Rightarrow \sqrt{2,59,070}$   
Shares //

(iii) EPS after merger:-

$$\Rightarrow \frac{240l + 60l + 0}{12l + 2.59l}$$

$$E_{S_{A+B}} \Rightarrow \underline{\underline{₹ 20.56 / \text{Share}}}$$

(iv) MPS after Acq:-

$$\Rightarrow E_{S_{A+B}} \times P_{E_{A+B}}$$

$$= 20.56 \times 11 \Rightarrow \underline{\underline{₹ 226.16 / \text{Share}}}$$

Alt. Plan:-

(i) Net Consideration Payable:-

$$S/R = \underline{\underline{102}}$$

$$\left[ \frac{6,00,000}{2} \right] \times 102 \Rightarrow \underline{\underline{₹ 660 \text{ lakh}}}$$

(i) No. of eq. share:-

$$\frac{6,00,000}{2} = \underline{\underline{3,00,000 \text{ share}}}$$

(ii)  $RS_{A+B} \Rightarrow \frac{240l + 60l + 0}{12l + 6l \times .50}$

$$\Rightarrow \underline{\underline{20/\text{share}}}$$

(iii)  $MS_{A+B} \Rightarrow 20 \times 11 = \underline{\underline{220/\text{share}}}$

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Q.8  
W.No Cal. of S/R:- (Based on P/E Ratio)

Best with Better:-

$$S/R = \frac{P/E \text{ of Better}}{P/E \text{ of Best}} = \frac{37}{30}$$

$$\Rightarrow \underline{\underline{1.233 : 1}}$$

Best with good etc.:

$$S/R = \frac{22}{30} \Rightarrow \underline{\underline{0.737 : 1}}$$

No. of eq. Share

Best  $\rightarrow$  Better

$$36000 \times 1.233 \Rightarrow 44388$$

Share

Best  $\rightarrow$  Good

$$18000 \times 7.67 \Rightarrow 13806$$

Share

1) EPS Best + Better:-

$$\Rightarrow (90,000 \times 2) + (16000 \times 1) + 0$$

$$\hline 90,000 + 44388$$

$$\Rightarrow \frac{216000}{134388}$$

$$\Rightarrow 1.607 / \text{Share}$$

2) EPS Best + Good:-

$$= (90,000 \times 2) + (18000 \times 2) + 0$$

$$\hline 90,000 + 13806$$

$$\Rightarrow 2.081 / \text{Share}$$

3) EPS Best + Better + Good :-

$$\Rightarrow (90,000 \times 2) + (36,000 \times 1) + (18,000 \times 2)$$

$$90,000 + 44,280 + 13,800$$

$$\Rightarrow \frac{1.70}{\text{Share}}$$

Decision :-

Existing EPS of Best Ltd. is ₹2/Share.  
It can be increased by merging with Good Ltd. only.

So, Best Ltd. should take-over & merge with Good Ltd. only.

0.9A 2-3 times

ALTA

$$MPS = \frac{40}{8000}$$

↓

EPS  $\Rightarrow \frac{210,000}{1,20,000}$

$$\Rightarrow 2.10/\text{share}$$

P/E Ratio

$$\frac{40}{2.10} \Rightarrow 19.05$$

time

↓  
BVPS

$$\Rightarrow \frac{102+20}{20}$$

$$\Rightarrow 12/\text{share}$$

ROE

$$\Rightarrow \frac{21000}{102+20}$$

$$\Rightarrow 17.5\%$$

DLTA

$$MPS = \frac{15}{8000}$$

↓

$$\frac{1}{\text{EPS}} \Rightarrow \frac{99000}{80000}$$

$$\Rightarrow 1.2375/\text{Share}$$



$$\frac{1}{\text{E Ratio}} \Rightarrow \frac{15}{1.2375}$$

$$\Rightarrow 12.12 \text{ times}$$

$$\frac{\text{BVPS}}{\text{EPS}} \Rightarrow \frac{8,50,000}{89000}$$

$$\Rightarrow 10/\text{Share}$$

$$\Rightarrow 10/\text{Share}$$

$$\frac{\text{ROE}}{\text{EPS}} \Rightarrow \frac{99000}{8,09000}$$

$$= 12.375\%$$

$$(ii) \gamma = RR \times ROE$$

$$\text{Auto} \Rightarrow 60\% \times 17.5\% \Rightarrow 10.5\%$$

$$\text{DLTA} \Rightarrow 40\% \times 12.375\% \Rightarrow 4.95\%$$



MPS	40/shr	15/shares
EPS	2.10/shr	1.2375/shr
P/E	19.05	12.12 times
DVPS	12/shr	10/shr
ROE	17.5%	12.375%
$\gamma$	10.5%	4.95%

### Decision:

When  $\Delta$  Ltd. is compared against Acte. from various angles, we find that the comparative position of  $\Delta$  Ltd. is very poor.

Hence, shareholders of Acte. will prefer to  $\Delta$  Ltd., the lowest range

$$\text{I.e. } \underline{\underline{0.2375}} \text{ : 1}$$

$$(iv) \quad \underline{\underline{S/R}} \quad 0.4 \text{ : 1} \quad G/L \rightarrow (\text{Rand on ELS})$$

$$ELS_{A+B} \Rightarrow \frac{E_A + E_B + SG}{NA + NB \times E/R}$$

$$\Rightarrow \frac{2,10,000 + 99,000 + 0}{1,00,000 + 80,000 \times 0.40}$$

$$\frac{1,00,000 + 80,000 \times 0.40}{1,00,000 + 80,000 \times 0.40}$$

$$ELS_{A+B} \Rightarrow \underline{\underline{2.341}} / \underline{\underline{8000}}$$

	After	Before
ELS after merger	2.341	$2.341 \times 0.40$ $= 0.9364$
ELS before merger	2.10	1.2375
	<u><u>G = 0.241</u></u>	<u><u>L = 0.3011</u></u>

(v)

S/R 0.4%

$$MPS_{A+B} \Rightarrow EPS_{A+B} \times P/E_{A+B}$$

$$\Rightarrow 2.341 \times 19.05 \text{ rupees}$$

$$\Rightarrow \text{₹} 44.60/\text{share}$$

G/L (Band on MPS)

	<u>After</u>	<u>Before</u>
MPS after merger	44.60	$44.60 \times 40$
		₹ 17.84

MPS before merger

40

15

$$G = \underline{\underline{4.60}}$$

$$G = \underline{\underline{2.84}}$$

Concept: Maximum MPS & Minimum MPS

[ Acq. Co ] (Point of view)

1) Minimum MPS: - (Offered by Acq. Co to Target Co)

$$\Rightarrow \frac{\text{Value of Equity of Target Co.}}{\text{No. of eq. shares of Target Co.}}$$

2) Maximum MPS: - (Offered by Acq. Co to Target Co)

$$\Rightarrow \frac{\text{Value of Equity of Target Co.} + \text{Value of Synergy}}$$

$$\text{No. of eq. shares of Target Co.}$$

Q.10A

W.No.1 Cal. of WACC:-

Auto.  $K_e W_e + K_d W_d$

$\Rightarrow 14.23\% \times .79 + 5.4\% \times .21$

$\Rightarrow 12.37\%$

NLT  $= 15.33\% \times .91 + 6\% \times .09$

$\Rightarrow 14.49\%$

Combined  $\Rightarrow 14.49\% \times .80 + 5.42\% \times .20$

$\Rightarrow 12.55\%$

V<sub>0</sub> for Auto.

₹ millions

<u>Year</u>	<u>CFS</u>	<u>PV @ 12.37%</u>	<u>PV</u>
-------------	------------	--------------------	-----------

1	4684	.8899	4168.29
2	4918	.7919	3894.56
3	5164	.7048	3629.59
4	5422	.6272	3400.68
5	5693	.5581	3177.26
5	82756	.5581	46186.12

$V_1 \rightarrow$  Amt. 64466.50  
from ill

$V_1 \rightarrow$  Bltz

<u>Year</u>	<u>CFS</u>	<u>PVF@14.49%</u>	<u>PV</u>
1	471	.8734	411.37
2	509	.7629	388.32
3	550	.6663	366.47
4	594	.5820	345.71

5	641	.5083	325.82
5	8102	.5083	4118.25
			<hr/>
Q.L.K.			5955.97
			<hr/>
			\$ million

Value of Combined Entity: -

<u>Year</u>	<u>CF's</u>	<u>PV @ 12.5%</u>	<u>PV</u>
1	5195	.8884	4615.24
2	5558	.7893	4386.93
3	5948	.7012	4170.74
4	6364	.6230	3964.77
5	6809	.5534	3768.10
5	97672	.5534	54051.68
			<hr/>
Combined Entity			74957.46
			<hr/>
			\$ million

Value of Synergy:-

$$V_{\text{Combined}} - [V_{\text{Acta}} + V_{\text{Dltc.}}]$$

$$\Rightarrow 79957.46 - [64466.50 + 5955.94]$$

$$\Rightarrow \underline{4535.02} \text{ \$million} \rightarrow \text{SG}$$

(in terms of MV)

(ii) Minimum M/S offered by Acta. to

Dltc.:-  $V_D - V_D$

$\Rightarrow \frac{\text{Value of Equity of Dltc.}}{\text{No. of eq. shares}}$

$$\Rightarrow \underline{5955.94 - 537} \text{ \$million}$$

70.6 mille share

$$\Rightarrow \underline{\underline{\$ 76.76 / \text{Share}}}$$

(ii) Maximum MPS offered by A Ltd.  
to B Ltd.

$$\Rightarrow \frac{\text{V of Eq. of A Ltd} + \text{Value of Synergy}}{\text{No. of eq. share}}$$

$$\Rightarrow \frac{(5955.94 - 537) + 4535.02}{70.60}$$

$$\Rightarrow \underline{\underline{\$ 141 / \text{Share}}}$$

The price of \$110 is justified as it is  
between minimum & maximum MPS.

Q.10B U.V. Inf.

(i) Maximum price per eq. share  
which PQR Lts. can offer to XYZ Lts.

$\rightarrow$  V<sub>e</sub> of XYZ + Value of Synergy

No. of eq. share of XYZ Lts.

$$\rightarrow (10,00,000 \times 24) + 80l + 20l$$

---

$$10,00,000$$

$$\rightarrow \underline{\underline{35/\text{Share}}}$$

(ii) Minimum Price:-

$$[V_e \rightarrow 40\%] + 30,00,000 \checkmark$$

VE of Management Holding.

98,00,000

$[10,00,000 \times 40\%] \times 24$

(+) Savings due to lessee 30,00,000

(+) Salary & perks of  
top management

126,00,000

$\div$  No. of eq. shares

4,00,000

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₹ 31.50/sh

O-10C

FCV

<u>Year</u>	<u>OPCF's</u>	<u>C4</u>	<u>S4</u>	<u>TV Total</u>	<u>10F</u>	<u>10</u>
0	-	20	-	-	20	20
1	10	-	2	-	12.823	9.196
2	10	-	2	-	12.614	8.328
3	10	-	2	-	12.579	6.948
4	10	-	2	-	12.482	5.784
5	10	-	2	10x5 =50	62.402	24.924

Total Value + Synergy. 75.98  
less: MV of Debt. 15.00

60.98 cr

Thus, the maximum price to be paid for acquisition of Nishana Ltd. 60.98 cr

# MERGER & ACQUISITION

Q.10D (May 2019)

(i) Minimum price per share SLTD. should accept from K LTD:-

$$\Rightarrow \frac{\text{Value of Equity of SLTD.}}{\text{No. of eq. shares of SLTD.}}$$

$$\Rightarrow \frac{420,45,977}{80,00,000}$$

$$\Rightarrow \text{₹ } 5.25 \text{ / share}$$

W.No.1 Value of Equity of SLTD:-

$$\frac{54,87,000}{.1305} \text{ --- } \text{₹}$$

$$\Rightarrow \text{₹ } 420,45,977$$

Therefore, the minimum MPS SLTs. should accept from RLts is ₹ 5.26/Share

(ii) Cal. of Maximum MPS RLts. shall be willing to offer to SLTs:-

$$\Rightarrow \frac{\text{Value of Eq. of SLTs} + \text{Value of Synergy}}{\text{No. of eq. share of SLTs.}}$$

$$\Rightarrow \frac{420,45,977 + 404,26,750}{80,00,000}$$

$$\Rightarrow \text{₹ } 10.31/\text{Share}$$

W.No.2 Value of Synergy:-

$$V_{\text{Combined Entity (Equity)}} - [V_{\text{K Ltd. Equity}} - V_{\text{S Ltd. Equity}}]$$

$$\Rightarrow 1480,00,000 - [655,27,273 + 420,45,977]$$

$$\Rightarrow V_{\text{Synergy}} = \underline{\underline{₹ 404,26,750}}$$

W.No.1 Value of Combined Entity:-

$$\begin{array}{r} 185,00,000 \\ \hline + 125 \\ \hline \end{array}$$

$$\Rightarrow \underline{\underline{₹ 1480,00,000}}$$

Value of Equity K Ltd:-

$$\Rightarrow \frac{90,10,000 - \dots}{1375}$$

$$\Rightarrow \underline{\underline{655,27,273}}$$

(iii) Flow Value: -

Minimum Value: -

[MPS, Valuation & PVPS]

Minimum

Flow Value

MPS Val. PVPS  
 [3.20/share, 5.26/sha, 5/sha]

Minimum

Flow Value  $\Rightarrow$  3.20/share

W.No.:

DVPS:-

ESC 120,00,000

RHS 279,95,000

DV 399,95,000

÷ No. of eq. share 80,09,000

DVPS 5/share

Decision. Floor Value / Share of S Ltd. shall be ₹ 3.20 / Share & it shall not play any role in decision for the acquisition of S Ltd. as it is lower than its Book Value & Valuation as per DCF Approach.

## Q.10E

(i) Existing Share Price:-

(a) Existing Share Price of Hawky Ltd.:

$$\begin{aligned} \underline{w} \underline{No} \quad g &= RR \times ROE \\ &\Rightarrow 20\% \times 15\% \Rightarrow \underline{3\%} \end{aligned}$$

$$E_{\text{available}} \Rightarrow \underline{650,00,000}$$

$$\begin{aligned} D_0 &\Rightarrow 650,00,000 \times 80\% \\ &\Rightarrow \underline{520,00,000} \end{aligned}$$

$$D_0 = \frac{520,00,000}{50,00,000} \Rightarrow 10.40/\text{Shu}$$

$$P_0 = \frac{D_0 (1+g)}{k_e - g} \Rightarrow \frac{10.40 (1+0.03)}{.21 - .03}$$

$$\Rightarrow ₹ 59.51 / \text{Share} =$$

(b) Existing Share Price of Shandy Ltd.

$$g = 80\% \times 15\% \Rightarrow 12\%$$

$$E_0 \Rightarrow 240,00,000$$

$$D_0 \Rightarrow \frac{240,00,000 \times 20\%}{15,00,000}$$

$$D_0 \Rightarrow \underline{\underline{3.2 / \text{Share}}}$$

$$P_0 \Rightarrow \frac{D_0 (1+g)}{K_e - g} \Rightarrow \frac{3.2 (1+12\%)}{21 - 12}$$

$$P_0 \Rightarrow ₹ 29.87 / \text{Share} =$$

$$(ii) \quad g = RR \times ROE \\ = 35\% \times 17\% \Rightarrow \underline{\underline{5.95\%}}$$

Next year Earnings of Combined Entity:-

$$\Rightarrow [6502 \times \underline{\underline{1.03}}] + [2402 \times \underline{\underline{1.12}}]$$

$$+ 85,00,000 \text{ (SH)}$$

$$\Rightarrow \underline{\underline{1023.30 \text{ lacs}}} \quad (\text{It includes growth})$$

Next year Dividend

$$= 1023.30 \times \underline{\underline{65\%}}$$

$$\Rightarrow \underline{\underline{665.145 \text{ lacs}}}$$

Value of Equity Lts. after merger:-

(ICAE)

$$\Rightarrow \frac{D_1}{K_e - g_c} \Rightarrow \frac{665.145}{.20 - .0575} \quad (\text{H} \cdot 0595)$$

$$\Rightarrow \underline{\underline{\text{₹ } 4734.128 \text{ lakh}}}$$

③ Maximum price paid for Shonky Ltd:

$\Rightarrow$  Value of Shonky + Value of Synergy

$$\Rightarrow [29.87/\text{sh} \times 15 \text{ l}] + 1310.57 \text{ lakh}$$

$$\Rightarrow \text{Max. Value} \Rightarrow 448.05 \text{ l} + 1310.57 \text{ lakh}$$

$$\Rightarrow \underline{\underline{\text{₹ } 1758.628 \text{ lakh}}}$$

$$\text{Max. Price/sh} \Rightarrow \frac{1758.628 \text{ lakh}}{15 \text{ lakh}} \Rightarrow \underline{\underline{117.24/\text{share}}}$$

# W.No Value of Synergy

$$= V_{\text{merged entity}} - [V_{\text{debt}} + V_{\text{share}}]$$

$$\Rightarrow 4794.128 \text{ Lakhs} - \left[ 59.21 \times 500 + 29.87 \times 150 \right]$$

$$\Rightarrow 1310.578 \text{ Lakhs}$$



## Q11A

Method 1:- Net Asset Value Method:-

$$\frac{\text{Total Assets} - \text{Total External Liab.}}{\text{Total No. of eq. Shares}}$$

HLT2  $\frac{1300 \text{ cr.} - 3 \text{ cr.}}{3.5 \text{ cr.}} \Rightarrow 285.71/\text{sh}$

DLT2  $\frac{31.50 \text{ cr.} - 0}{.65 \text{ cr.}} \Rightarrow ₹ 48.46/\text{sh}$

Method 2: Earning Capitalization Method:-

$V_0 \Rightarrow \frac{\text{FMP} \cdot D}{\text{Capitalization Rate}}$

$$\underline{\underline{\text{Mkt.}}} \Rightarrow \frac{300 \text{ cr.}}{.08} \Rightarrow ₹ 3750 \text{ cr.}$$

$$V_E \text{ Mkt.} = \frac{3750 \text{ cr.} - 300 \text{ cr.}}{3.5 \text{ cr.}}$$

$$\Rightarrow \frac{985.71}{\text{Share}} =$$

$$\underline{\underline{\Delta \text{Mkt.}}} \Rightarrow \frac{10 \text{ cr.}}{.08} \Rightarrow \frac{125 \text{ cr.}}{.65 \text{ cr.}}$$

$$\Rightarrow ₹ 192.31/\text{sh} =$$

Cal. of Fair Value / Share!:-

$$\underline{\underline{\text{Mkt.}}} \left[ 285.71 \times \frac{1}{4} \right] + \left[ 985.71 \times \frac{3}{4} \right]$$

$$\Rightarrow ₹ 810.71/\text{sh} \rightarrow \text{Fair Value of } \underline{\underline{\text{Mkt.}}}$$

$$\underline{\underline{\text{Debt}}} \left[ 48.46 \times \frac{1}{4} \right] + \left[ 192.31 \times \frac{3}{4} \right]$$

$$\Rightarrow \underline{\underline{156.35}} \text{ Share}$$

Final Answer :-

$$S/R = \frac{\text{Fair Value of Debt.}}{\text{Fair Value of H2TD.}}$$

$$\Rightarrow \frac{156.35}{810.71} \Rightarrow \underline{\underline{0.1927\%}}$$

Note: It is assumed that the Contingent liability will be materialized at its full & fair value.

# Q.11B V. Imp.

(i) Method 1:-

$$\left[ \text{Net Worth} + \text{Avg. of 5 year profit} \right]$$

Net Worth of S.V.L:-

$$\left[ \text{Total Assets} - \text{Total External Liab.} \right]$$

Land & Building.

$$190 \times 2.197$$

[F.V.F @ 30% for 3 years]

₹ Cr.

417.43

(+) Plant & Machinery	350.00
(+) Furniture & fixtures	10.00
(+) Current Assets	580.00

(-) Current liability 240.00

(-) Borrowings 105.00

Net Worth → 1012.43

(+) Avg. Profit of 5 years 387.69

$$\left[ \frac{250 \text{ cr.} \times 7.7537}{5} \right]$$

Total Value 1400.12

Total Current MKT Value 937.50

$$(75/\text{sh} \times 12.5 \text{ cr})$$

Premium

462.62 cr.

$$\% \text{ Premium} \Rightarrow \frac{462.62}{937.50} \times 100$$

$$\Rightarrow \underline{\underline{49.35\%}}$$

(ii) Method 2 :- Dividend growth Model

$$P_0 \Rightarrow \frac{D_0(1+g)}{K_e - g}$$

$$D/S \Rightarrow \frac{12.5cr}{12.5cr} \Rightarrow \underline{\underline{7\% \text{ per yr}}}$$

$$M/S = \underline{\underline{75 \text{ per yr}}}$$

$$\text{Existing } j' \Rightarrow \underline{\underline{15\%}}$$

$$\text{New } j' \Rightarrow \underline{\underline{18\%}}$$

(after merge)

Cal. of  $K_e = ?$

$$75 = \frac{10(1 + .15)}{k_e - .15}$$

$$k_e = \frac{11.5}{75} + .15 \Rightarrow \underline{\underline{30.33\%}}$$

Revised P0:

$$= \frac{10(1 + .18)}{.3033 - .18} \Rightarrow \underline{\underline{95.70}}$$

$$\text{Premium/Share} = [95.70 - 75] / \text{Share}$$
$$\Rightarrow \underline{\underline{20.70 / \text{Share}}}$$

$$\% \text{ Premium} \Rightarrow \frac{20.70}{75} \times 100$$

$$\Rightarrow \underline{\underline{27.60\%}}$$

(iii) During the course of negotiations, ICL will push forward valuation based on growth rate method as it will lead to least CGH outflow.



# Q11C

(₹ lakhs)

(i) Value of Yes Ltd. before merger:-

<u>Year</u>	<u>CF's</u>	<u>PVF@15%</u>	<u>PV</u>
1	175	0.870	152.25
2	200	0.756	151.20
3	320	0.658	210.56
4	340	0.572	194.48
5	350	0.497	173.95
5CFV)	350(1+0.05)		
	<u>.15 = .15</u>		
	→ <u>3675</u>	0.497	1826.475

Value of Yes Ltd. before merger

₹ 2708.92

Value of Yes Ltd. after merger:-

(Combined Entity)

<u>Year</u>	<u>CFs</u>	<u>PVF @ 15%</u>	<u>PV</u>
1	400	0.870	348
2	450	0.756	340.20
3	525	0.658	345.45
4	590	0.572	337.48
5	620	0.497	308.14

5  
(TV)  $\frac{620(1+06)}{15-06}$

$\Rightarrow 7302.22$        $0.497$        $3629.20$

5308.47

(ii) Value of Acquisition: -

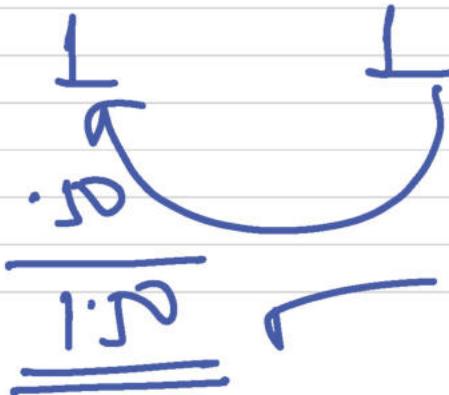
$V_{\text{Yes Ltd.}}$  after merger  $(-)$  Value of Yes Ltd. Before merger

$\Rightarrow \text{₹ } 5908.47$   $(-)$   $\text{₹ } 2708.92$   
Jeh ✓

$\Rightarrow \text{₹ } 2599.55$  Jeh ✓

(iii) Gain to the SH's Yes Ltd.:-

Yes No



$S/R = 0.50$

⊙ Have of Yes Ltd. SH's  $\Rightarrow \frac{1}{1.50}$  }

Have of Yes Ltd. SH's  
in Merged Entity

$$\Rightarrow 3538.98$$

$$5308.47 \times \frac{1}{1.50} \text{ ⊙}$$

Value of Yes Ltd. before  
Merge.

$$\Rightarrow 2708.92$$

Gain to the SH's of  
Yes Ltd.

$$\underline{\underline{₹ 830.06}}$$

0.11D (%)

(i) Value of firm:-

W.No:- Cal. of TV:-  $j = 8\%$

$CF_5 \Rightarrow 10260 \Rightarrow \underline{\underline{TV}}$

$$\frac{CF_5(1+j)}{K_0 - j} \Rightarrow \frac{10260(1+0.08)}{20 - 0.08}$$

$TV_5 \Rightarrow 92,340$  dehke ✓

$V_F = ?$

(2 dehke)

<u>Year</u>	<u>CF's</u>	<u>PVFC@20%</u>	<u>PV</u>
1	1760	0.833	1466.08
2	480	0.694	333.12

3	640	0.579	370.56
4	860	0.482	414.52
5	1170	0.402	470.34
5	92340	0.402	37120.68

$$V_F \text{ as on today } = \frac{40175.30}{\text{Johke}}$$

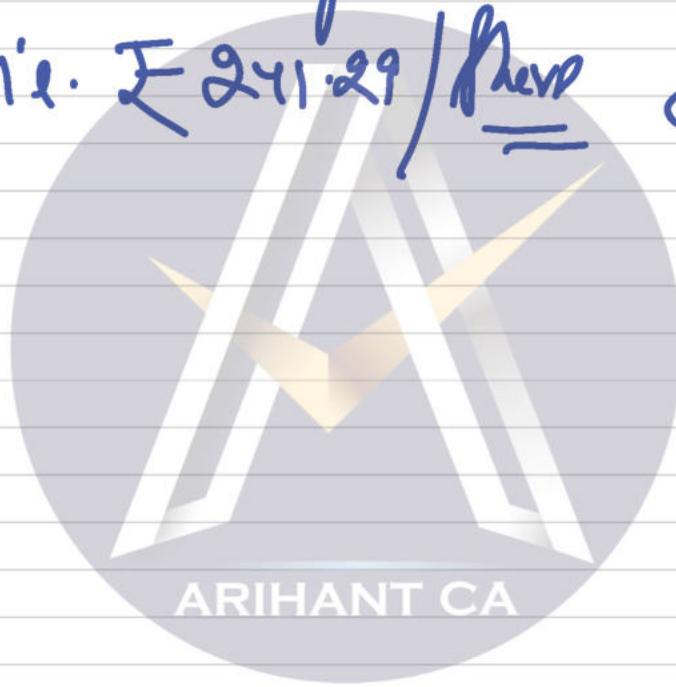
(ii) Value per share:

$$= \frac{V_F - V_D = V_E}{\text{No. of eqs share}}$$

$$\Rightarrow \frac{40175.30 \text{ lek} - 3520 \text{ lek}}{151.50 \text{ lek}}$$

$$\text{Value/Share} \Rightarrow \underline{241.29/\text{Share}}$$

(iii) Takeover Bid of ₹ 225/Share seems to be not a good offer, as it is lesser than the Intrinsic Value i.e. Value per Share as per DCF i.e. ₹ 241.29/Share



Q.12A 2.3 time  
7

W.No.1 Cal. of EPS & MPS:-

Total No. of eq. shares before bonus:-

Promoters 84% 63 lakh

Public 16%

100%

12 lakh

75 lakh

Total No. of eq. shares  $\Rightarrow \frac{63 \text{ lakh}}{84\%} \times 100\%$

$\Rightarrow 75 \text{ lakh}$  ✓

EPS  $\Rightarrow \frac{4.8 \text{ cr.}}{75 \text{ lakh}} \Rightarrow 6.40 / \text{share}$

$$\text{MPS} \Rightarrow \frac{\text{FF MKT. Cap.}}{\text{FF No of eq. Share}}$$

$$\Rightarrow 19.20 \text{ cr}$$

$$(752 - 632) = 122$$

$$\boxed{\text{MPS before Bonus} \Rightarrow 160/\text{Share}}$$

$$(i) \text{ P/E Ratio} \Rightarrow \frac{\text{MPS}}{\text{EPS}} \Rightarrow \frac{160}{6.40}$$

$$\Rightarrow \underline{\underline{25 \text{ times}}}$$

(ii) Bonus Ratio:-

Promoter's holdy  $\Rightarrow 84\% = 63$  lakh  
Share

$$\text{75\%} \leftrightarrow \text{63 lb}$$

Shares will remain same but %  
of Holding will be 75%

$$\text{Total No. of eq. Shares} \Rightarrow \frac{63 \text{ lakh}}{75\%} \times 100$$

$$\Rightarrow \underline{\underline{84 \text{ lakh}}}$$

Majority

75%

63 lakh

Minority

25%

21 lakh

100%

84 lakh

Bonus Ratio:-

Bonus share  $\Rightarrow$  Total share  $\rightarrow$  Existing  
after Bonus N. of share  
 $\Rightarrow$  21 lakh — 12 lakh

→ 1 leth (New Share)

Bony Ratio:

$$9:12 \Rightarrow 2:1 \text{ leth}$$

or 3:4

⇒ Bony share of 9 leth to 12 leth.

12. 3:4. Hinc. 3 Bony share for

4 shares held. ✓

(iii) MPS before Bony = 160/Share

MPS after Bony:-

$$\Rightarrow \text{EPS} \times \text{P/E Ratio}$$

$$= 5.714 \times 25 \text{ times}$$

$$\Rightarrow 142.85/\text{Share} \checkmark$$

EPS after Bonus:-

$$\Rightarrow \frac{4.80 \text{ cr.}}{84 \text{ lak}} \Rightarrow 5.714 / \text{shu}$$

(iv) FF Mkt. Capitalization:- (after Bonus)

[ FF Mkt. No. of eq. shares ]  $\times$  M/S after Bonus

$$\Rightarrow [84 \text{ lak} - 63 \text{ lak}] \times 142.85 / \text{shu}$$

$$\Rightarrow \text{₹ } 3000 \text{ lak or } \underline{\underline{30 \text{ cr.}}}$$

# Concept of SG:-



(i) SG in terms of Exchgs

$$E_A = 10l \quad E_B = 20l \quad \underline{E_{A+B} = 75l}$$

$$SG \Rightarrow 75l - [10l + 20l]$$

$$\Rightarrow \underline{\underline{45l.}}$$

(ii) SG in terms of MKT. Values

$$MVA_A = 50l \quad MVA_B = 25l$$

$$\underline{\underline{M_{A+B} \rightarrow 110 \text{ lakhs}}}$$

$$S_3 \rightarrow M_{A+B} = 110 \text{ lakhs} - [50 + 20]$$

$$S_4 \rightarrow \underline{\underline{35 \text{ lakhs}}}$$



## Q.13A

₹ lakh

W.No.1

CHL

PLT.

PAT

10,000

5800

÷ No. of eq. shares

4000

1000

EPS

2.5/shares

5.8/shares

P/E

8

10

MPS before merger

20/shares

50/shares

W.No.2

Total Earnings of S.Ct. before  
(₹ lakh) merger

Earnings of CHL.

10,000

Earnings of PLT.

5800

15800

Growth

8%

$$\frac{\text{Group of SLT2.}}{15000 \times 1.08}$$

$$17064 \text{ Labh}$$

EPS after merger:-

$$\Rightarrow \frac{17064 \text{ Labh}}{4000 + 1000 \times 3}$$

$$\Rightarrow \frac{17064 \text{ Labh}}{7000 \text{ Labh}}$$

$$\text{EPS after merger} \Rightarrow 2.438 / \text{Share}$$

W.N.3  $\text{MPS after merge} = \text{EPS after merge} \times \text{P/E Ratio after merge}$

$$\Rightarrow 2.438 \times 9$$

$$\Rightarrow \underline{\underline{\text{₹ } 21.94/\text{share}}}$$

$$\begin{aligned}\text{Avg. P/E} &= \frac{8+10}{2} \\ &= 9\text{ times}\end{aligned}$$

Main Sol<sup>n</sup>: Gain to the SH<sup>s</sup> of PLTC:

(Based on MPS)

$$\begin{aligned}\text{Equivalent MPS after} & & 21.94 \times 3 \\ \text{merger} & \Rightarrow & 65.82\end{aligned}$$

$$\begin{aligned}\text{MPS before merger} & \Rightarrow 58.00 \\ \text{Gain/Share} & \Rightarrow \underline{\underline{\text{₹ } 7.82/\text{share}}}\end{aligned}$$

Q.13A

(a) Expected Return Using CAPM:-

Before Merger

Null Ltd. ECR) =  $R_f + \beta (R_m - R_f)$

$= 8\% + 1.5 [13\% - 8\%]$

$\Rightarrow \underline{15.5\%}$

Deav Ltd.  $8\% + 0.60 [13\% - 8\%]$

$\Rightarrow \underline{11\%}$

After Merger:-

Beta of merged Entity:-

weighted Avg. Beta:- [2.01]

$$\Rightarrow 1.5 \times \frac{2}{3} + 0.60 \times \frac{1}{3} \Rightarrow 1.2 \text{ times} =$$

$$E(R) = 8\% + 1.20 [13\% - 8\%]$$

$$\Rightarrow \underline{\underline{14\%}}$$

(b) <sup>af.</sup> Impact of Merger on Mr. X:-

% of Holding before Merger:-

Bull Ltd. 4% of 1000 cr.  $\Rightarrow$  40 cr.

Deer Ltd 2% of 500 cr.  $\Rightarrow$  10 cr.  
50 cr.

Value of Holding of Mr. X after Merger:-

After Merger % of Holding:- 2.5%

$$4\% \times \frac{2}{3} + 2\% \times \frac{1}{3} \Rightarrow \underline{\underline{3.33\%}}$$

MKT. Value after Merger:-

Bull Ltd. 1000 cr  $\times$  15.5%  $\Rightarrow$  155 cr.

Deer Ltd 500 cr  $\times$  11%  $\Rightarrow$  55 cr.

54  $\Rightarrow$  7 cr.

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Eqy after Merger  $\rightarrow$  217 cr.

$K_0$   
after Merger

$\rightarrow$  14%

# Mkt. Capitalization after Merger:

$$\frac{217 \text{ cr.}}{.14} \Rightarrow \underline{\underline{1550 \text{ cr.}}}$$

Value of Mr. X Holding after Merger:

$$\Rightarrow 1550 \text{ cr} \times 3.33\%$$

$$\Rightarrow \underline{\underline{51.62 \text{ cr.}}}$$

Gain to Mr. X :-

$$\text{Holding after Merger} = 51.62 \text{ cr.}$$

before Merger

$$\Rightarrow 50.00 \text{ cr.}$$

Gain

$$\underline{\underline{1.62 \text{ cr.}}}$$

# Concept: True Cost & Benefit of merger:-

if merger is financed by Cash

Cash Takeover

if merger is financed by stock

Stock Takeover

Cash I:- if merger is financed by Cash:-

Arg. Co.  $\rightarrow$  ALTA

Target Co  $\rightarrow$  ALTA

1) True Cost to ALTA:-

$\Rightarrow$  (Cash paid to ALTA)  $(-)$  Mv of ALTA

(Target Co)

reserved

2) Benefit to Actd. (Acy Co)

$S_4 = \text{Synergic Gain} \Rightarrow$  in terms of MV

$S_4 \Rightarrow MVA_{A+B} - [MVA_A + MVA_B]$

3) Net Benefit  $\Rightarrow$  Benefit - Cost  
(NBV)

Target Co [B Ltd.]

Cost to Actd = Benefit / Net Benefit  
to B Ltd.

Benefit to B Ltd.

Cash received from A Ltd  $\leftarrow$  MV of B Ltd sacrificed

Case II: If merger is financed by Cash:

1) Cost to A Ltd.

$MV_{A+B} \times \% \text{ of Holding}$  — MV B received

$\Downarrow$   
OR

(No. of shares  $\times$   $MV_{A+B}$ )

2) Benefit = SG  $\rightarrow$  in terms of MV

3) Net Benefit = Benefit — Cost

Q.14A

Cost to Elvond Ltd. - (Ary Co)

$$\Rightarrow MV_{\text{El + Doom}} \times \% \text{ of Hobby} - \text{MV}_{\text{Doom Ltd. received}}$$

$$\Rightarrow 1450 \text{ l} \times 20\% - (25 \times 10 \text{ l})$$

$$\Rightarrow 290 \text{ l} - 250 \text{ l}$$

$$\Rightarrow \underline{\underline{40 \text{ lakhs}}}$$

Wtm MV Elvond + Doom Ltd. :-

$$= MV_E + MV_D + SG$$

$$\Rightarrow (50 \times 20 \text{ l}) + (25 \times 10 \text{ l}) + 200 \text{ l}$$

$$\Rightarrow 1000\text{ l} + 250\text{ l} + 200\text{ l}$$

$$\Rightarrow \underline{\underline{\text{₹ 1450 Labels}}}$$

W.N.2 % of Holding:-

$$\text{S/R} = \underline{\underline{0.50 : 1}}$$

% of Holding of Doon Ltd. Still in Merged Entity:

$$10,00,000 \times .50$$

$$\underline{\underline{20,00,000 + 10,00,000 \times .50}}$$

$$\Rightarrow \frac{5\text{ l}}{25\text{ l}} \Rightarrow \textcircled{20\%}$$

## Extra: PART:-

True Cost to Edward Ltd = 40 lakh  
Benefit (Sh)  $\Rightarrow$  200 lakh

Net Benefit  $\Rightarrow$  Benefit - Cost  
 $\Rightarrow$  200l - 40l  
 $\Rightarrow$  160 lakh ✓

Benefit to Deora Ltd = 40 lakh

ARIHANT CA

Q14B (a) (4-5 marks)

	<u>Day Ltd</u>	<u>Night Ltd.</u>
Net Earnings	5 cr.	3.5 cr.
No. of eq. shares	10,50,000	7,00,000
EPS	50/shares	50/shares
P/E Ratio	2-times	15-times
M/S	1000/shares	750/shares
<u>Mkt. Value</u>	<u>100 cr.</u>	<u>52.50 cr.</u>

Q14I: if the merger is funded by  
Cash:-

Cost to Day Ltd:

Cost paid to  
Night Ltd

(-)

MV of Night Ltd  
Received

⇒ 55 cr. — 52.50 cr.

⇒ ₹ 2.5 cr.

Qn II: If the takeover is funded by  
Stock:-

No. of eq. shares issued by Day Ltd.  
to Night Ltd:-

⇒  $\frac{55 \text{ cr.}}{1000 \text{ share}} \Rightarrow 5,50,000$   
Shares

% of Holdby in Merged Entity:

$$\Rightarrow \frac{5,50,000}{10,00,000 + 5,50,000} \times 100$$

$$\Rightarrow \underline{\underline{35.484\%}}$$

True Cost of Merge to Day Ltd:-

$$\Rightarrow MV_{D+N} \times \% \text{ of Holdby} \quad \leftarrow \begin{array}{l} \text{MV}_D \\ \text{received} \end{array}$$

$$\Rightarrow [100 \text{ cr.} + 52.5 \text{ cr.}] \times 35.484\%$$

(-)

$$52.5 \text{ cr.} \text{ (A)}$$

$$\Rightarrow \underline{\underline{1.6131 \text{ cr.} \checkmark}}$$

Since, True Cost to Day Ltd. is least in case of takeover is funded by stock, so, it is advisable to Day Ltd that it should go for funding the takeover by Stock.



Q.14C V.V. Inf July 2021

(i) Net Cost of Acquisition:-

(if merger is financed by Cash)

$\Rightarrow$  Cash paid to Tell Ltd — MV of Tell Ltd. received

$$\Rightarrow [60 \times 18,00,000] - [50 \times 18,00,000]$$

$$\Rightarrow 1080,00,000 - 900,00,000$$

$$\Rightarrow 180 \text{ Lakhs} \checkmark$$

(ii) Net Cost of Acquisition:-

(if merger is financed by stock)

$$S/R = 1.3 \checkmark$$

No. of eq. shares issued

$$= \frac{18,00,000}{3} = 6,00,000 \text{ shares}$$

Total No. of eq. shares after merge:-

$$\Rightarrow 30,00,000 + 6,00,000$$
$$= 36,00,000$$

$$\% \text{ of Haldy} = \left[ \frac{6,00,000}{36,00,000} \right]$$

W.No Cal. of  $K_e = ?$

$$P_0 = \frac{D_1}{K_e - j_c} \Rightarrow 50 = \frac{3}{K_e - .06}$$

$$k_e \Rightarrow \frac{3}{5} + .06 \Rightarrow \underline{\underline{12\%}}$$

$$\underline{\underline{\text{New } j' \Rightarrow 8\%}}$$

$$\text{Revised } b_0 \Rightarrow \frac{D_1}{k_e - g_L} \Rightarrow \frac{3}{.12 - .08} \\ (\text{Tall Ltd.}) \Rightarrow \underline{\underline{75 / \text{Share}}}$$

W.No.2 Cal. of MV<sub>L</sub> + Tall ∴

$$\underline{\underline{MV_L + MV_T + SG}}$$

$$\Rightarrow [302 \times 180] + [182 \times 75^{\text{②}}] + 0$$

$$\Rightarrow \underline{\underline{6750}} \underline{\underline{\text{lehs}}}$$

$$\text{Value/Share} \Rightarrow \frac{6750 \text{ Lak}}{36 \text{ Lak}} \Rightarrow \underline{\underline{187.50}}$$

Net Cost of Acq. [Stock Takeover]

$$\Rightarrow 6750 \text{ Lak} \times \left[ \frac{60}{360} \right] - (50 \times 180) \text{ Lak}$$

$$\Rightarrow 1125 \text{ Lak} - 900 \text{ Lak}$$

$$\Rightarrow \underline{\underline{225 \text{ Lak}}}$$

(ii) Gain from Acquisition (SG)

(SG in terms of MV)

$$\Rightarrow V_{L+T} - [V_L + V_T]$$

$$\Rightarrow 6750 \text{ leh} - [(180 \times 30) + (50 \times 180)]$$

$$\Rightarrow 6750 \text{ leh} - [5400 + 9000]$$

(54)  $\rightarrow$

450 leh

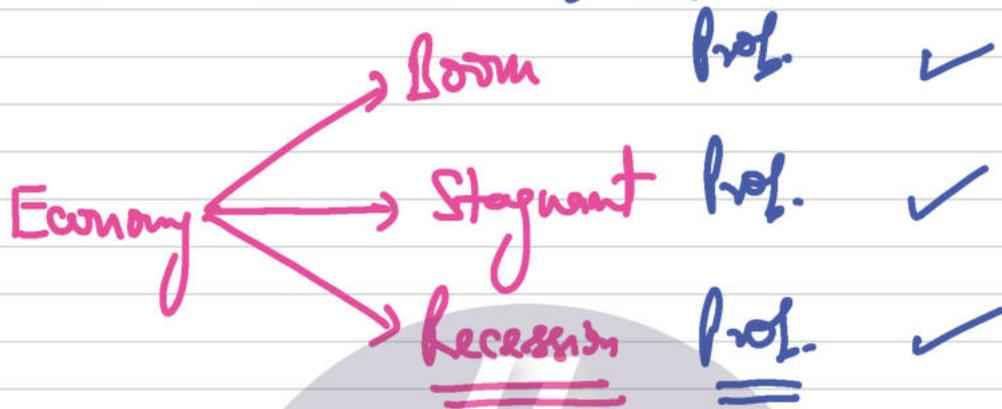
$\rightarrow$

or

$$(25/84 \times 180)$$



Concept: Scenario Analysis:- Exp. Value



Expected Value:-

- 1) Value  $\times$  Prob.
- 2) Value  $\times$  Prob.
- 3) Value  $\times$  Prob.

$\Sigma \Rightarrow$  Expected Value ✓

## Q.15 (SM)

Simple Ltd.:-

<u>Business Conditions</u>	<u>Prob</u>	<u><math>V_D</math></u>	<u><math>V_D</math></u>	<u><math>V_E</math></u>
High Growth	.20	820	460	360
Medium Growth	.60	550	460	90
Slow Growth	.20	410	<del>460</del>	<del>0</del>
	<u>1</u>		410	0

$V_D - V_D$  (₹ Lakhs)

Note:- In case of Company form of organization there is a limited liability, the value of equity can never be negative.

It can be Zero or greater than

Zero  
In this case,  $V_E$  is Zero +  $V_D$

is equal to ₹410 lakhs

Expected Value of Equity:-

$$\Rightarrow [360 \times .20 + 90 \times .60 + 0 \times .20]$$

$$\Rightarrow \text{₹ } 126 \text{ lakhs}$$

Expected Value of Debt:-

$$= (460 \times .20) + (460 \times .60) + (410 \times .20)$$

$$\Rightarrow \text{₹ } 450 \text{ lakhs}$$

Dimple Ltd:-

<u>Business Condition</u>	<u>Prob</u>	<u>V<sub>D</sub></u>	<u>V<sub>E</sub></u>	<u>V<sub>F</sub></u>
High	.20	1050	65	985
Medium	.60	825	65	760

how

$$\begin{array}{r} \cdot 20 \\ \hline 590 \\ \hline 65 \\ \hline 525 \end{array}$$

Expected Value of Equity:-

$$\Rightarrow [985 \times 20] + [760 \times 60] + [525 \times 20]$$

$$\Rightarrow \underline{\underline{758 \text{ lakh}}}$$

Expected Value of Debt:-

$$\Rightarrow 65 \times 20 + 65 \times 60 + 65 \times 20$$

$$\Rightarrow \underline{\underline{₹ 65 \text{ lakh}}}$$

Final Sol<sup>n</sup>:-

Expected Value of Equity for Merged Entity:-

$$V_S + V_D \text{ (Equity)}$$

$$\Rightarrow 126 + 758 \text{ Lakhs}$$

$$\Rightarrow \underline{\underline{884 \text{ Lakhs}}}$$

Expected Value of Debt for Merged Entity:

$$= V_S + V_D \text{ (Debt)}$$

$$= 450 + 65 \Rightarrow \underline{\underline{₹ 515 \text{ Lakhs}}}$$

ARIHANT CA

Concepts Financial Restructuring:-  
Internal Reconstruction

Q.16A

(i) Impact of Financial Restructuring:-

(a) Benefits to Grape fruit Ltd:-

(i) Reduction in liabilities:-

(Fleble)

⇒ Reduction in Equity Share Capital 450

(6 lakhs shares  $\times$  75/share)

⇒ Reduction in Pref. Share Capital 100  
(2 lakhs  $\times$  50/share)

⇒ Waiver of o/s Interest 26

⇒ Waiver from Trade Creditors 25  
(340 lakh × 25%)

661

(ii) Revaluation of Assets

Appreciation of LTB 250  
[450 - 200] lakh

Total (A) ₹ 911 lakh

(1) Amt of ₹ 911 lakh utilized to  
written-off losses, fictitious assets  
& over-valued Assets:-

Written-off P/L A/c	525
Cost of Issue of Deb.	5
Preliminary Expenses	10
Provision for Bad & Doubtful Debts	15

Revaluation of Plant & Machinery 180

① [300 - 120] bal.

Total ②

735

Capital Reserve [A-1]  
[911 - 735]

176 bal.

B/S of  
Grape Fruit Co  
as at 31<sup>st</sup> March, 2011

<u>Liabilities</u>	<u>Am't.</u>	<u>Assets</u>	<u>Amount</u>
12% Debt Equity Share @ 25 each	300	Land & Building	450
10% Prof. Share of ₹ 50 each (22 x 50)	100	Plot & House	120
9% Deb.	200	Furniture & fix.	50
Capital Reserve (w no 1)	176	Inventory	150
loan from Bank	74	Sundry Deb.	15
Creditors	255	(70 - 15) Profit 110	
		Cash at Bank	280
		(Bal fig.)	
	1105		1105

① Cash at Bank:-

₹ Debt

OP Bal.

130

+ Sale Proceeds (New Gp.)

150

(₹ lakh x 25)

₹ 280 lakh ✓



## Q.16C (MTP)

1) Debt/Creditors will convert into equity:-

$$\Rightarrow ₹ 15,00,000 \times \frac{2}{3} = ₹ 10,00,000$$

$$\text{No. of eq. shares issued} = \frac{10,00,000}{20}$$

$$\Rightarrow ₹ 50,000 \text{ Share}$$

2) The remaining ₹ 5,00,000 of Debt would generate interest of:-

$$₹ 5,00,000 \times 12\% = ₹ 60,000$$

3) Repayment of Debt would be reduced by:-

$$75000 \times \frac{2}{3} = \underline{\underline{50,000 \text{ p.a.}}}$$

Yo

$$\frac{75000}{15,00,000} \times 100 = \underline{\underline{5\%}}$$

$$5,00,000 \times 5\% = \underline{\underline{2,50,000 \text{ p.a.}}}$$

## Income Statement & Cash flow Statement.

EBIT	80,000
(-) Interest	60,000
EBT	<u>20,000</u>
(-) Tax @ 15%	3000
PAT	<u>17000</u>
+ Depn	50,000

(-) Promoted Ref.

25000 (2)

Cash flows

₹ 42000 ✓

Capital:

Debt

5,00,000

Equity

17,00,000

[72 + 102]

22,00,000 ✓

After the restructuring, there will be  
total No. of eq. shares are! -

$$35000 + 50,000 = 85000 \text{ shares}$$

% of Holders of original shares

$$\Rightarrow \frac{35000}{85000} \times 100$$

$$\Rightarrow \underline{\underline{41.18\%}}$$

Creditors/ Debt Holder's % of Holdg:-

$$\frac{50,000}{85000} \times 100 = \underline{\underline{58.82\%}}$$

Hence, Creditors will control by  
a substantial margin ✓

ARIHANT CA

Q.17 (SM) Imp.

FMCG

Fortune INDIA LTD.

$PAI = 11400$  lakhs

$P/E \rightarrow 42$  times

No. of eq. shares:-

3000 lakhs

2) MPS = ?

3) AVPS = ?

Fortune Pharma

$PAI = 1470$  lakhs

$P/E = 25$  times

$MPS = 24.50$  / share

1) No. of eq. shares = ?

3) AVPS = ?

1) Cal. of S/R:-

$$P/E \text{ Ratio} = \frac{MPS}{EPS}$$

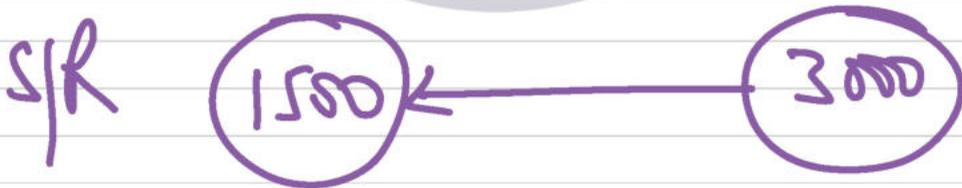
$$EPS = \frac{MPS}{P/E \text{ Ratio}} = \frac{24.50}{25}$$

$$\Rightarrow 0.98 / \text{share} =$$

$$EPS \Rightarrow \frac{PAT / EFS}{\text{No. of eq. shares} = ?}$$

$$\text{No. of eq. shares} = \frac{147 \text{ lakh}}{0.98}$$

$$\Rightarrow 1500 \text{ lakh shares} =$$



$$1 : 2$$

$$\text{i.e. } \underline{\underline{0.5 : 1}} \quad \checkmark$$

0.50 shares issued to the shareholders of Fortune INDIA LTD. for each share held.

(ii) MPS of Fortune INDIA LTD.  
(FMCA)

$$\text{EPS} \Rightarrow \frac{11400}{3000} \Rightarrow \underline{\underline{3.8/\text{share}}}$$

$$\text{P/E Ratio} = \frac{\text{MPS}}{\text{EPS}}$$

$$\begin{aligned} \text{MPS} &\Rightarrow \text{EPS} \times \text{P/E Ratio} \\ &= 3.8 \times 42 \Rightarrow \underline{\underline{₹ 159.6/\text{share}}} \end{aligned}$$

(iii) DVPS:-

(Fleble)

# Fortune INDIA

## Pharma

## FMCG

Total of FMCG + Pharma

(-)

(Bulky.)  
~~BT~~

<u>Total Assets</u>	70,000	25100	44900
(-) Ext. liab.	25000	4100	20900
DV/Net worth	45000	21000	24000
÷ No. of sh.		1500	3000
<u>DV/RS</u>		14/sh	8/sh

Q.18A V. Imp.

(9) Cal. of Swap Ratio:-

W.No.1

Cal. BVLS:-

₹ Lakh

	<u>'R'</u>	<u>'P'</u>
ESC	140	500
RHS	70	550
Total BV →	<u>210</u>	<u>600</u>

÷ No of eq. Sha

14 Lakh

50 Lakh

BVLS

15/Share

120/Share

(i) Based on Gross NPA :-

(Negative Parameter)

$$\Rightarrow \frac{\text{Gross N/A}^d \text{ Aeq. Co. (P)}}{\text{Gross N/A}^d \text{ Target on (R)}}$$

$$\Rightarrow \frac{5}{40} \Rightarrow 0.125 \times 30 = 0.0375$$

(ii) Band on CAR: -

$$\frac{\text{CAR of Target}}{\text{CAR of Aeq.}} \Rightarrow \frac{4}{16} = 0.25 \times 20 = 0.05$$

(iii) Band on M/S

$$= \frac{8}{120} \Rightarrow 0.0625 \times 40 = 0.025$$

(iv) Band on DupS

$$\Rightarrow \frac{15}{20} \Rightarrow 0.125 \times 10 = 0.0125$$

Swap Ratio

$$0.125 \text{ \%}$$

(b) No. of eq. shares to be issued:-

$$\Rightarrow \frac{140 \text{ lakh}}{10} \Rightarrow 14 \text{ lakh shares}$$

$$\Rightarrow 14 \text{ lakh} \times 0.125$$

$\Rightarrow 1.75 \text{ lakh shares issued to}$

R Ltd by P Ltd

(c) Balance sheet as at -----

(after merger)

(F Lakh)

<u>Liabilities</u>	<u>Amnt.</u>	<u>Assets</u>	<u>Amnt</u>
Equity Share Capital $(500 + 1.75 \times 100)$	517.50	Cash in hand & with RB, $(400 + 2500)$	2900
<u>RB</u>	5500	Bal. with other Bank	2000
② <u>Capital Reserve</u>	192.50	<u>Investments</u> $1100 + 1500$	16100
<u>Deposits</u> $(4000 + 40,000)$	44000	<u>Advance</u> $3500 + 27500$	30500
<u>Other Liab</u> $(890 + 2500)$	3390	<u>Other Assets</u> $(100 + 2000)$	2100
	<u>59600</u>		<u>59600</u>

W.No.1 Eq. Share Capital

$$\left[ 50 \text{ leh} + \underline{\underline{1.75 \text{ l}}} \right] \times 10 \quad \underline{\underline{517.50 \text{ leh}}}$$

W.No.2 Book Value of R.LTs.

$$\left[ \begin{array}{l} 140 \\ \text{ESC} \end{array} + \begin{array}{l} 70 \\ \text{R.LT} \end{array} \right] \quad \underline{\underline{210 \text{ leh}}}$$

(-) Value of Shares issued 17.5 leh

Capital Reserve. ₹ 192.50 leh

④ (i)  $\text{CAR} = \frac{\text{Total Capital}}{\text{Risk Weighted Assets}}$

Bank R  
CAR 4%

Bank P  
16%

Capital 210 Lakh

6000 Lakh

RWA 5250 Lakh

37500 Lakh

Merged Entity:-

$$\text{Total Capital} = [6000 + 210] = 6210$$

$$\text{RWA} = [5250 + 37500] = 42750$$

$$\text{CAR} = \frac{\text{TC}}{\text{RWA}} \Rightarrow \frac{6210}{42750} \Rightarrow 14.53\%$$

(ii) Gross NPA:-

Bank R'

Bank P'

Gross NPA% = 40%

5%

Advances

3500

27000

Gross NPA  
(Amt.)

1400 lakh

1350 lakh

Merged Entity:-

$$\text{Advances} = [3500 + 27000] = 30500$$

$$\text{Gross NPA} \Rightarrow [1400 + 1350] \Rightarrow 2750$$

$$\text{Gross NPA Ratio} \Rightarrow \frac{\text{Gross NPA}}{\text{Advances}} \times 100$$

$$\Rightarrow \frac{2750}{30500} \times 100$$

$$\Rightarrow \underline{\underline{9.02\%}}$$

Q-19 (9%)

W.No.1 Cal. of Instalment:-

Equated Annual Instalment:-

Am't. of Debentures = 22.50 cr.

Intt. rate = 9% p.a.

t = 6 years

Inflow = outflow

$$\begin{array}{cccccc} | & | & | & | & | & | \\ \hline x & x & x & x & x & x \\ \hline (1+0.09)^1 & (1+0.09)^2 & (1+0.09)^3 & (1+0.09)^4 & (1+0.09)^5 & (1+0.09)^6 \end{array} = 22.50 \text{ cr.}$$

$$x [PVAF @ 9\% \text{ ROI}, 6 \text{ years}] = 22.5 \text{ cr.}$$

$$\chi = \frac{\text{Amt of loan}}{\text{PVAI} @ r\% , n \text{ years}}$$

$$\Sigma \text{AI} \Rightarrow \frac{22.50 \text{ cr.}}{\text{PVAI} @ 9\% , 6 \text{ years}} = 4.486$$

$$\Sigma \text{AI} \Rightarrow 5.0156 \text{ cr. p.a.}$$

Intl.
Prinpal

Cal. of Interest & Principal: - (₹ Cr.)

<u>Year</u>	<u>Op. Bal</u> A	<u>Intl @ 9%</u> B	<u>Intnl</u> C	<u>Prinpal</u> C-B	<u>Cl. Bal</u> (A-D)
1	22.50	2.025	5.0156	2.9906	19.5094
2	19.5094	1.756	5.0156	3.2596	16.2498

3	16.2498	1.462	5.0156	3.5536	12.6962
4	12.6962	1.143	5.0156	3.8726	8.8221

## Statement showing the Value of Equity:-

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
EBIT	48	57	68	82
↳ Int @ 9%	2.025	1.755	1.462	1.143
↳ Int @ 8%	12.80	12.80	12.80	12.80
EBT	<u>33.175</u>	<u>42.444</u>	<u>53.738</u>	<u>68.052</u>
↳ Tax @ 25%	11.611	14.855	18.808	23.82
PAT	<u>21.564</u>	<u>27.589</u>	<u>34.93</u>	<u>44.237</u>
↳ Div @ 9%	2.6955	3.4490	4.366	5.530

12.5%

RB 18.8685 24.1400 30.5640 38.7070

Net Pw 0 18.8685 43.0085 73.5725

Cl. B 18.1685 43.0085 73.5725 112.279

+2% 82.50 82.50 82.50 82.50

VE 101.3685 125.5085 156.0725 194.779

CAGR

Year 0

Year 1

Year 2

Year 3

Year 4

82.50  
101.3685  
125.5085  
156.0725  
194.779

$$FV = PV(1+j)^{n-1}$$

$$194.7795 = 82.50(1+j)^{5-1}$$

$$\left[ \frac{194.7795}{82.50} \right]^{1/4} - 1 \Rightarrow j'$$

$$j = \underline{\underline{23.96\%}} \quad p \underline{\underline{.9}}$$

This growth rate is higher than 20%  
as projected by Mr. Smith.

(b) If the condition of VC for 18 shares is accepted, the expected Shareholding after 4 years shall be as follows:

1) No. of shares held by  
management  
 $\left[ \frac{60 \text{ cr.}}{10} \right]$

$\sqrt{60 \text{ cr}}$

2) No. of eq. shares held by  
Venture Gp.

$\frac{22.50}{10} = 2.25 \text{ cr.}$

(+)

No. of shares held by VC  
 after 4 years from warrants

$\left[ \frac{22.50}{100} \right] \times 100$

$4.05 \text{ cr}$   
shares

Total Holders of VC  
after 4 years

6.20 cr

⇒ It is likely that Mr. Smith  
may not accept this condition of  
VC as it may result in losing  
their majority ownership & control.

